



On the Road to Prosperity: Fostering Collaborative Transportation and Economic Development Planning

Virtual Peer Exchange #1: Using Economic Analysis to Support Transportation Planning

May 23, 2018 • 12:00-2:00 pm ET

- 12:00 pm** **Welcome and Overview of the Peer Exchange Series**
- Carrie Kissel, Associate Director, NADO Research Foundation
 - Megan McConville, Consultant, NADO Research Foundation
- 12:10 pm** **Framing Remarks for Today's Peer Exchange: The Role of Economic Analysis in Transportation Planning**
- To kick off the session, trainers from FHWA will discuss how economic analysis can strengthen the transportation planning process and ensure that infrastructure investments provide the maximum support for long-term economic prosperity.
- Scott Allen, Transportation Specialist, FHWA Office of Planning, Environment, and Realty
 - Stefan Natzke, Team Leader for National Systems and Economic Development, FHWA
- 12:25 pm** **Introductions and Breakout Discussions: What Does Your Economy Look Like?**
- Participants will break into the small groups they will be working with throughout the afternoon to introduce themselves and share defining features of their regional or statewide economies.

- 12:40 pm** **Checking Our Assumptions: Using Data to Better Understand the Economy**
 Using the regions and states of participants as examples, trainers will highlight publicly available data tools and demonstrate simple analyses that can help to uncover economic trends and opportunities, sharpen transportation planning and project selection, and measure the performance of investments.
- Stefan Natzke, Team Leader for National Systems and Economic Development, FHWA
- 1:00 pm** **Case Study: How Economic Data Analysis Led to Better Transportation Service, Job Access, and Business Performance in North Central Idaho**
 Participants will hear the story of how planners in rural Idaho used data tools to strengthen their understanding of regional employment and workforce characteristics, forge new relationships with businesses, and create new transportation options for commuters.
- Deb Smith, Regional Economic Development Planner and Mobility Manager, Clearwater Economic Development Association, Lewiston, ID
- 1:15 pm** **Breakout Discussions: Charting a Path to Integrating Economic Analysis into Your Transportation Planning**
 Participants will break into their small groups to brainstorm about specific ways they could infuse economic analysis into transportation planning, project selection, and performance measurement.
- 1:35 pm** **Taking Advantage of Existing Resources: CEDS Spotlight**
 An economic development planner will share the analysis completed as part of their regional Comprehensive Economic Development Strategy (CEDS). Following the presentation, participants will discuss how similar analyses could support transportation planning efforts.
- Meilani Schijvens, Economic Development Director, Southeast Conference, Juneau, AK
- 1:50 pm** **Final Questions, Wrap-Up, and Preview of Virtual Peer Exchange #2**
- Carrie Kissel, Associate Director, NADO Research Foundation
 - Megan McConville, Consultant, NADO Research Foundation
- 2:00 pm** **Training Concludes**

Virtual Peer Exchange #1: Using Economic Analysis to Support Transportation Planning



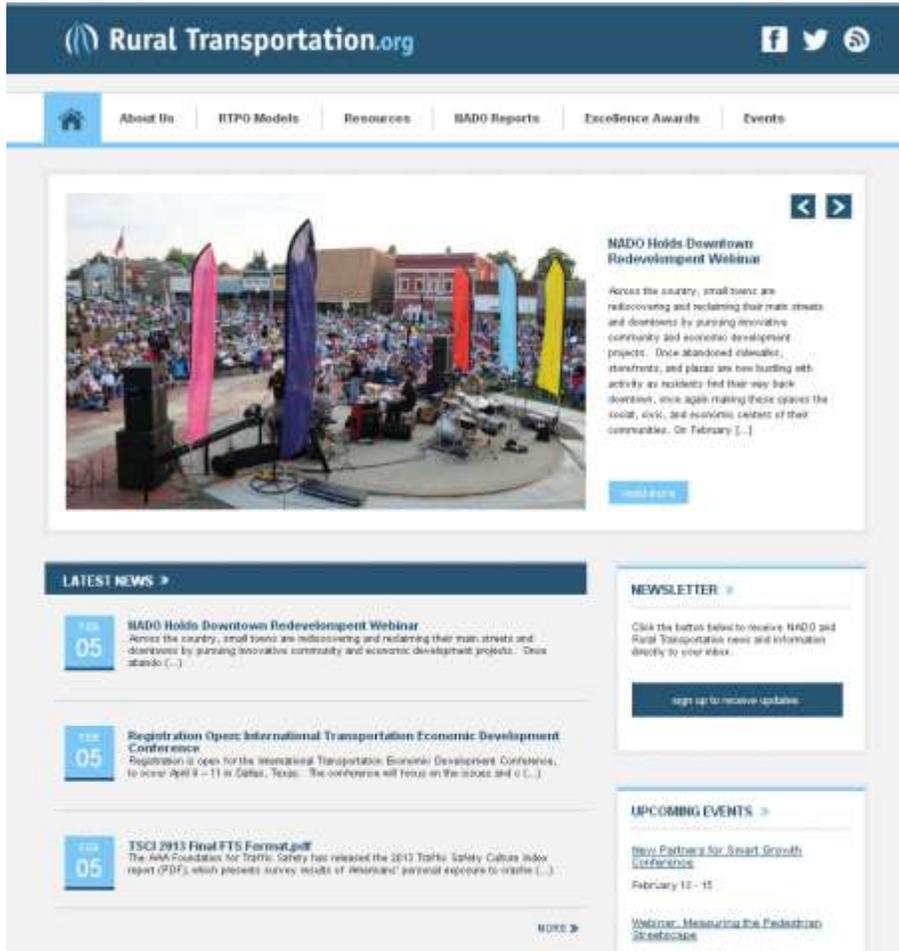
About NADO

- National association for 540 regional development organizations, including emerging network of Rural Transportation Planning Organizations (RTPOs or RPOs)
- Promote public policies that strengthen local governments, communities and economies through the regional strategies, coordination efforts and program expertise of the nation's regional development organizations

About NADO

- Through the NADO Research Foundation, develop training and resources related to:
 - Rural/small metro transportation planning, RPO America
 - Small business finance
 - Economic development planning
 - Regional resiliency
 - Developing quality of place

Resources for Regional Planning



The screenshot shows the homepage of Rural Transportation.org. The header includes the logo and navigation links for About Us, RTPO Models, Resources, NADO Reports, Excellence Awards, and Events. A main featured article titled "NADO Holds Downtown Redevelopment Webinar" is displayed with a photo of a public event. Below this are sections for "LATEST NEWS" with three items, a "NEWSLETTER" sign-up box, and "UPCOMING EVENTS" with two items.



Rural Transportation News

Learn about new resources on RTPO planning, NADO awards, safety, health, connected and autonomous vehicles, and more!

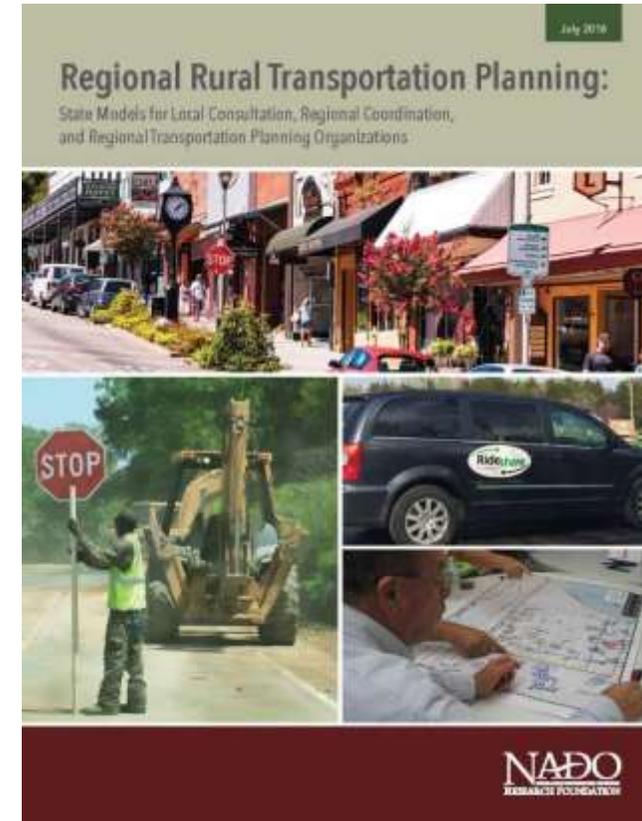
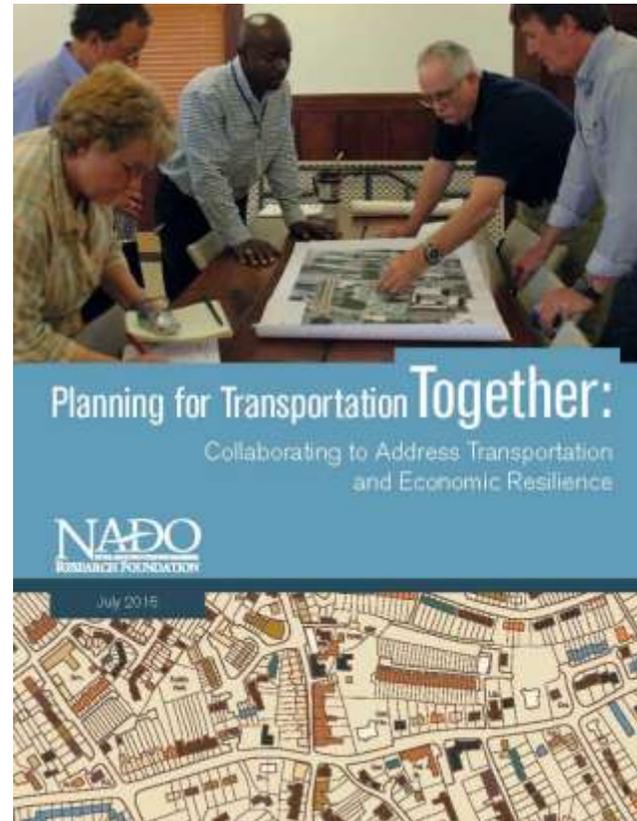
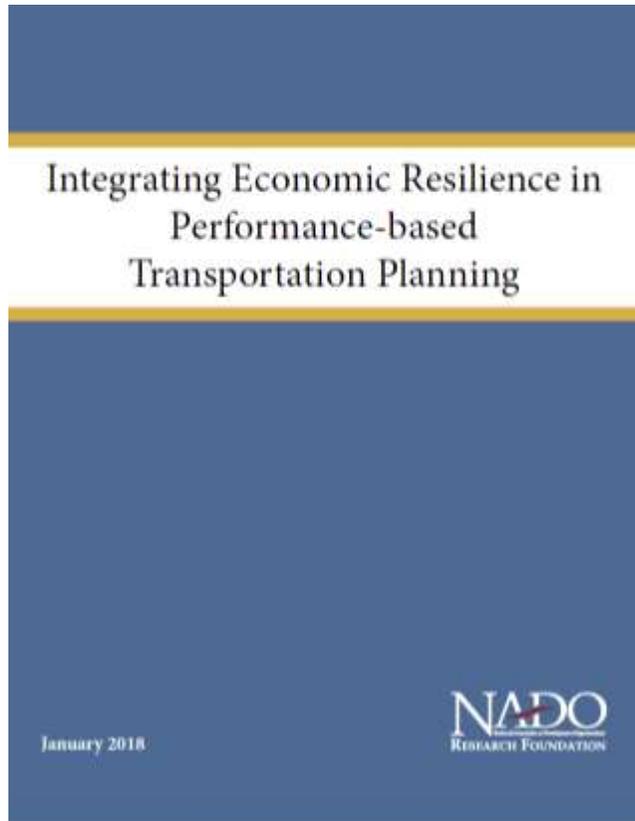
[Visit our website](#)

NADO Research Foundation Releases 2017 Regional Transportation Planning Organizations Peer Exchange Summary

The NADO Research Foundation has released a summary of the [Regional Transportation Planning Organizations Peer Exchange](#) (PDF) that occurred on June 30, 2017 in conjunction with the National Regional Transportation Conference. The document synthesizes discussions that occurred in four smaller groups, which were organized by multi-state region. The summary documents discussion themes around evolving RTPO planning with new practices and recent successful developments; connecting transportation planning and economic resilience; funding and partnerships; opportunities and concerns from transformative innovation; and participants' hopes



Resources for Regional Planning



Welcome!



ON THE ROAD TO PROSPERITY

Learning Objectives for Today

1. To get you thinking about your regional/statewide economy today and in the future and how the transportation system could better support strategic economic development;
2. To build your capacity to use publicly available data sources and evaluation tools to deepen your understanding of your economy; and
3. To walk away with one concrete next step that you will take to incorporate economic development data, analysis, or information into your transportation planning.

What is different about this virtual peer exchange?



- Absolutely no bad ideas
- Collective knowledge

Housekeeping and Technology

- Connect via computer & Chrome if possible
- Use the Audio PIN provided
- Mute when not talking
- Use a headset with your computer
- Chat away! Or raise your hand to speak
- Materials available through GoToTraining
- Breakouts: connecting & webcams
- Evaluations at the end
- Recording for NADO's internal use
- Problems during the session: call GoToTraining Technical Support, (877) 582-7011

Introducing Today's Presenters



Scott Allen,
Transportation
Specialist, FHWA
Office of
Planning,
Environment, and
Realty



Stefan Natzke,
Team Leader
for National
Systems and
Economic
Development,
FHWA



Deb Smith, Regional
Economic Development
Planner and Mobility
Manager, Clearwater
Economic Development
Association, Lewiston, ID



Meilani Schijvens,
Economic
Development Director,
Southeast Conference,
Juneau, AK



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Virtual Peer Exchange #1: Using Economic Analysis to Support Transportation Planning
May 23, 2018



Framing Remarks for Today's Peer Exchange

- **Guiding Principles of Today's Activities**
- **Economic Development in Transportation – Renewed Focus**
- **Economic Development in the Transportation Planning Process Overview**
- **Strengthening Transportation Planning Process through Economic Analysis and Evaluation Overview**

Framing Remarks for Today's Peer Exchange

- **Be open, be frank, be honest**
- **Don't worry about taking notes, stay engaged**
- **All questions are welcomed**

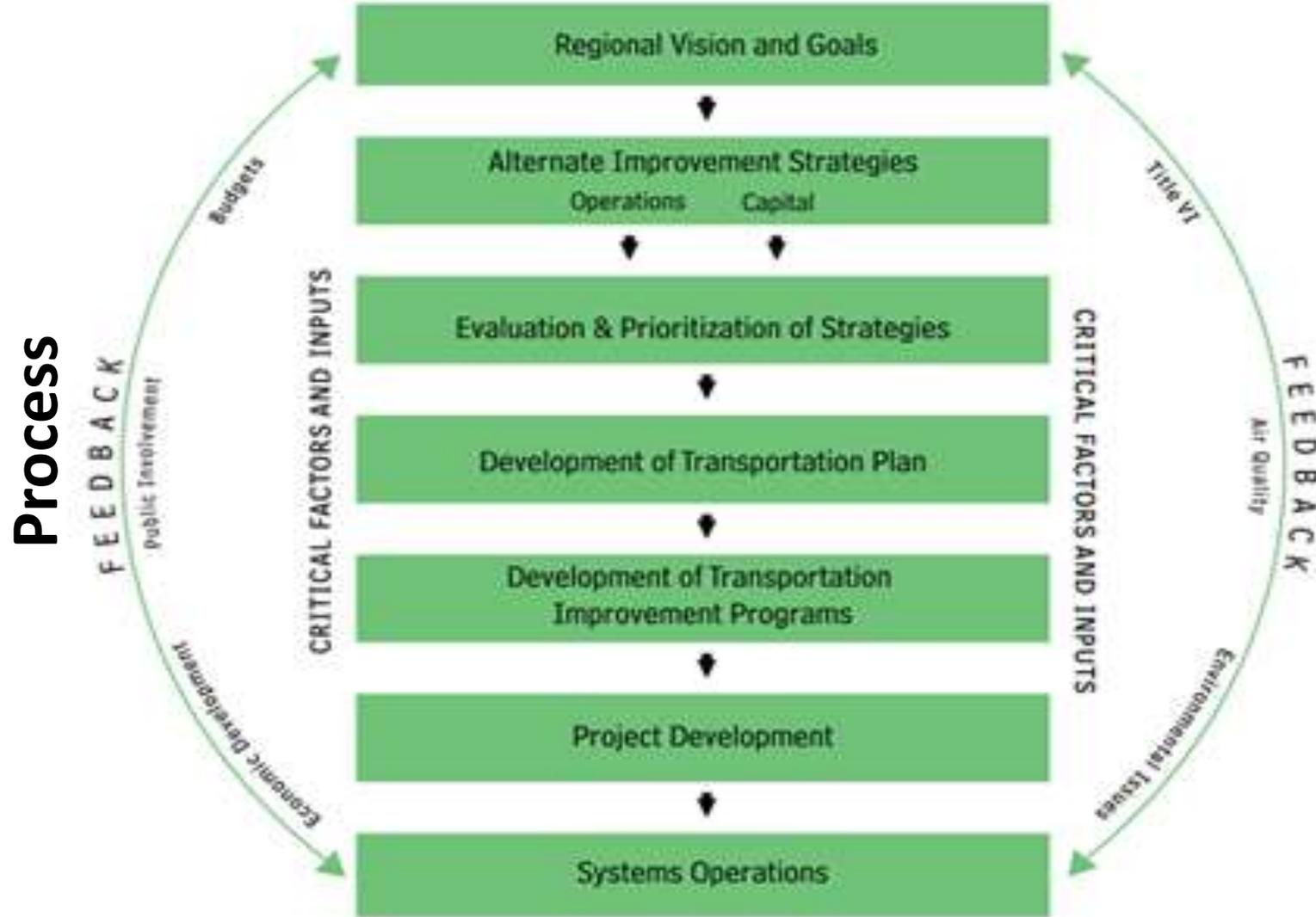
Framing Remarks for Today's Peer Exchange

RENEWED FOCUS

- **New Planning Factor - *Enhance Travel and Tourism***
 - [23 CFR 450.206\(a\)10](#) (Statewide and nonmetropolitan)
 - [23 CFR 450.306\(b\)10](#) (Metropolitan)
- **New Discretionary Grants**
 - **Infrastructure for Rebuilding America (INFRA)**
 - Replaced FASTLANE
 - Projects need to align with national and regional economic vitality goals and leverage non-federal revenue.
 - **Better Utilizing Investments to Leverage Development (BUILD)**
 - NOFO released in Late May 2018
 - Replaces TIGER
 - Increased focus on leveraging non-federal revenue, partnerships, and innovation

Framing Remarks for Today's Peer Exchange

Transportation Planning Process



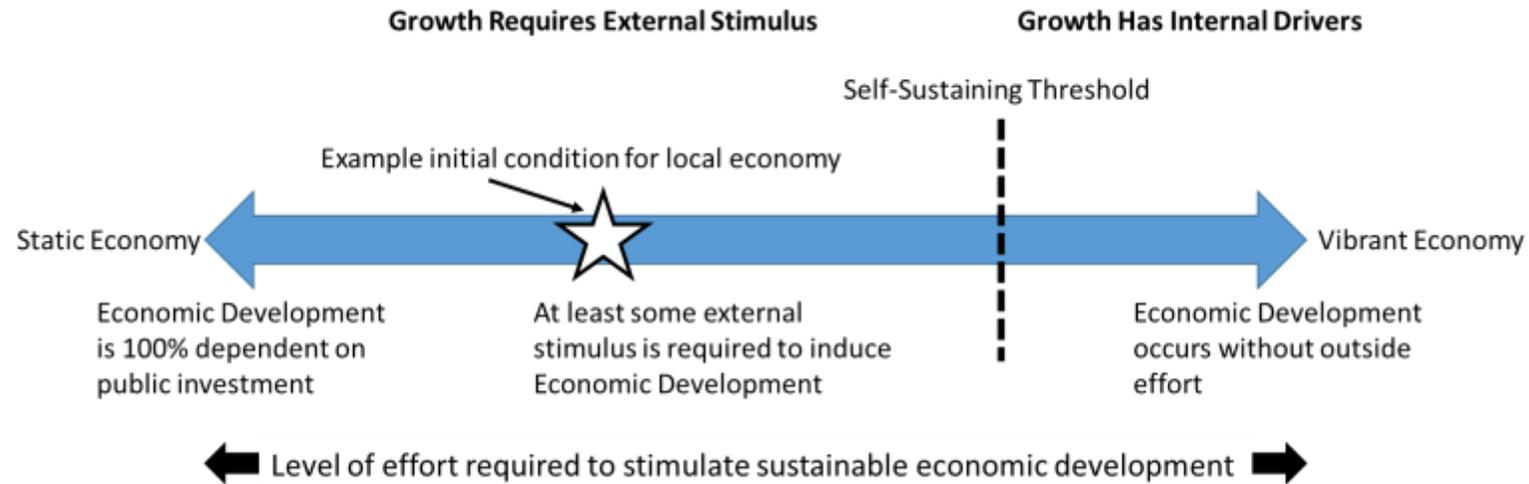
Economic Development

- “Transportation should play a significant role in promoting economic growth, Improving the environment, and sustaining quality of life.” - 23 USC 101
- Policies and actions that promote economic goals within a specific region
- Locally determined

Sources of Economic Gains to a Region

- Exports
- Investment in human and physical capital
- Outside private investment
- Transfers

Sustainable Economies



Comparative Advantage

- Regions can successfully compete as long as they have a specialization
- Assess which local attributes can be leveraged to attract investment and migration

Economic Development Planning

- Improve the likelihood of growth in income and activity
- Depends on local conditions and needs
- Enhance region's comparative advantage
- Build on local strengths and unique attributes

Breakout 1 Instructions

[Breakout Discussion 1, Group 1 Guide and Notes](#)

Breakout Goals:

- 1) To get participants thinking about the defining features of their regional or statewide economies
- 2) To help participants identify what they know and what they don't know about their regional/statewide economies
- 3) To share ideas about helpful sources of economic development data and information

Start by introducing yourselves. (No notes needed here unless you want to take them!)

Discussion Topic 1: What is the defining feature of your regional or statewide economy?

You could do this as a round robin, where each person takes a turn sharing their response, or a more free flowing discussion. Responses could relate to industry sectors, workforce, goods movement, unique competitive advantages, transitions or changes underway, or anything else you find relevant. Don't forget to draw on the K-W-L exercise you completed!

Discussion Topic 2: What economic development plans, studies, data, or other resources are available in your state or region that you could draw from to support your work?

- When breakouts launch, you will move automatically to your group, unless you're on the phone
- Phone users may need to call back in (with Audio PIN) or have GoToTraining call you
- You will have audio and use of a Google Doc for jotting down key points
- Use webcams if you'd like
- 15 minutes, timer will start at T-5
- Don't forget to introduce yourselves!

Using Data to Better Understand the Economy



Methods for Assessing Comparative Advantage

- Basic Statistics
 - Cross section
 - Trend analysis
- Location Quotients
- Shift-share analysis
- Cluster Analysis



Location Quotients

$$LQ_i = \frac{e_i / e_T}{N_i / N_T}$$

where LQ_i = location quotient for industry i ,
 e_i = local employment in industry i ,
 e_T = total local employment,
 N_i = national employment in i , and N_T = total national employment



Quarterly Census of Employment and Wages

[QCEW HOME](#) | [SHARE ON: f t in](#) | [PRINT](#)

Private, High-Level Industries, Ohio
2016 Annual Averages, All establishment sizes
Source: Quarterly Census of Employment and Wages - Bureau of Labor Statistics

Table Filter: (Filter Value)

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[Download Source Data](#) [Build Another Table](#) Display 75 rows per page

High-Level Industry	Annual Establishments	Annual Average Employment	Total Annual Wages	Annual Average Weekly Wage	Annual Wages per Employee	Annual Average Employment Location Quotient	Total Annual Wages Location Quotient
10 Total, all industries	278,659	4,606,685	\$217,045,827,090	\$906	\$47,115	1.02	1.01
102 Service-providing	237,876	3,688,261	163,751,770,539	854	44,398	0.99	0.95
101 Goods-producing	40,783	918,424	53,294,056,551	1,116	58,028	1.17	1.23
1011 Natural resources and mining	2,512	27,463	1,294,308,065	906	47,129	0.39	0.37
1012 Construction	22,785	205,878	11,741,096,946	1,097	57,029	0.82	0.90
1013 Manufacturing	15,487	685,083	40,258,651,540	1,130	58,765	1.49	1.51
1021 Trade, transportation, and utilities	68,210	1,014,336	41,869,091,896	794	41,277	1.00	1.04
1022 Information	4,295	71,733	4,744,577,537	1,272	66,142	0.68	0.52
1023 Financial activities	28,151	282,441	18,937,196,500	1,289	67,048	0.95	0.80
1024 Professional and business services	51,699	723,036	44,019,318,340	1,171	60,881	0.96	0.94
1025 Education and health services	33,522	888,949	39,270,241,878	850	44,176	1.09	1.13
1026 Leisure and hospitality	27,744	551,277	10,062,431,063	351	18,253	0.95	0.86
1027 Other services	23,512	155,715	4,813,162,894	594	30,910	0.95	0.92
1029 Unclassified	745	773	35,750,431	889	46,249	0.08	0.08

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NAICS Sub-Sector	Annual Establishments	Annual Average Employment	Total Annual Wages	Annual Average Weekly Wage	Annual Wages per Employee	Annual Average Employment Location Quotient	Total Annual Wages Location Quotient
	V A	V A	V A	V A	V A	V A	V A
NAICS 311 Food manufacturing	1,045	59,818	2,988,952,434	961	49,967	1.03	1.26
NAICS 312 Beverage and tobacco product manufacturing	222	8,419	415,208,673	948	49,316	0.91	0.96
NAICS 313 Textile mills	53	1,788	105,851,945	1,138	59,199	0.42	0.63
NAICS 314 Textile product mills	221	2,517	93,521,045	714	37,151	0.58	0.61
NAICS 315 Apparel manufacturing	82	1,698	60,518,721	686	35,648	0.35	0.35
NAICS 316 Leather and allied product manufacturing	40	1,024	36,103,827	678	35,266	0.93	0.86
NAICS 321 Wood product manufacturing	607	12,988	514,018,453	761	39,577	0.89	0.93
NAICS 322 Paper manufacturing	340	19,842	1,163,574,300	1,128	58,642	1.43	1.44
NAICS 323 Printing and related support activities	1,195	21,595	976,066,078	869	45,198	1.29	1.37
NAICS 324 Petroleum and coal products manufacturing	118	5,046	489,240,958	1,865	96,956	1.21	1.18
NAICS 325 Chemical manufacturing	790	44,257	3,754,512,832	1,631	84,834	1.46	1.48
NAICS 326 Plastics and rubber products manufacturing	865	56,745	2,760,118,132	935	48,641	2.16	2.29
NAICS 327 Nonmetallic mineral product manufacturing	670	27,155	1,524,980,316	1,080	56,159	1.79	2.02
NAICS 331 Primary metal manufacturing	458	36,811	2,413,328,451	1,261	65,560	2.63	2.99
NAICS 332 Fabricated metal product manufacturing	3,613	98,443	5,254,555,995	1,026	53,377	1.86	2.04
NAICS 333 Machinery manufacturing	1,861	76,911	4,703,649,393	1,176	61,157	1.92	1.95
NAICS 334 Computer and electronic product manufacturing	521	20,410	1,352,100,314	1,274	66,246	0.52	0.34
NAICS 335 Electrical equipment and appliance mfg.	355	27,405	1,594,283,515	1,119	58,175	1.92	1.93
NAICS 336 Transportation equipment manufacturing	783	125,324	8,396,666,252	1,288	67,000	2.06	2.15
NAICS 337 Furniture and related product manufacturing	708	15,545	673,101,949	833	43,301	1.07	1.20
NAICS 339 Miscellaneous manufacturing	944	21,341	988,297,957	891	46,310	0.97	0.81



Location Quotient Interpretation

	Low Employment Growth	High Employment Growth
High Location Quotient	Important industries that may require attention if in danger of leaving or need to be supplemented to maintain diversity.	Currently important growth industries that might be able to expand locally under favorable conditions
Low Location Quotient	Industries that might fill in the local economy if they are local service oriented	Potential emerging industries if demand for the sector is growing and the local area has a comparative advantage for producing the product

Source: Introduction to Economic Development. Pittsburgh, PA: Carnegie Mellon University Center for Economic Development.



Shift-Share Analysis

- How much of regional job growth can be attributed to
 - National growth effect
 - Industry effects
 - Regional effects



Shift-Share Analysis Example

Santa Clara County, CA Employment					
Industry	2013	2016	National Effect	Industry Effect	Regional Effect
Construction of Buildings	7,723	9,738	516	736	763
Computer and Electronic Product Manufacturing	105,987	111,122	7,081	-8,760	6,815
Insurance Carriers and Related Activities	4,044	4,209	270	11	-116



Why are clusters important for the U.S. economy?



profile

Clusters are the building blocks of modern economies, and they profile the economy of a location



performance

They help drive regional economic performance, from job growth to higher wages and innovation



policy

Clusters are a powerful tool for policy action and framework for economic development



companies

They provide attractive opportunities for business investment, exports, site selection, and supply change assessment

DIVE INTO THE DATA

By Region

Examine a location's clusters and economic performance.

How does the average private wage in **Miami** compare against that of other U.S. cities? →

Which clusters generated the most jobs in the **Los Angeles** economy from 2009-2012? →



EXPLORE DATA BY REGION

By Cluster

Focus on a specific cluster across all regions.

Which U.S. cities have specialized the most in **Automotive** manufacturing over the past decade? →

Which counties have had the highest rate of employment growth in **Oil and Gas Production**? →



EXPLORE DATA BY CLUSTER

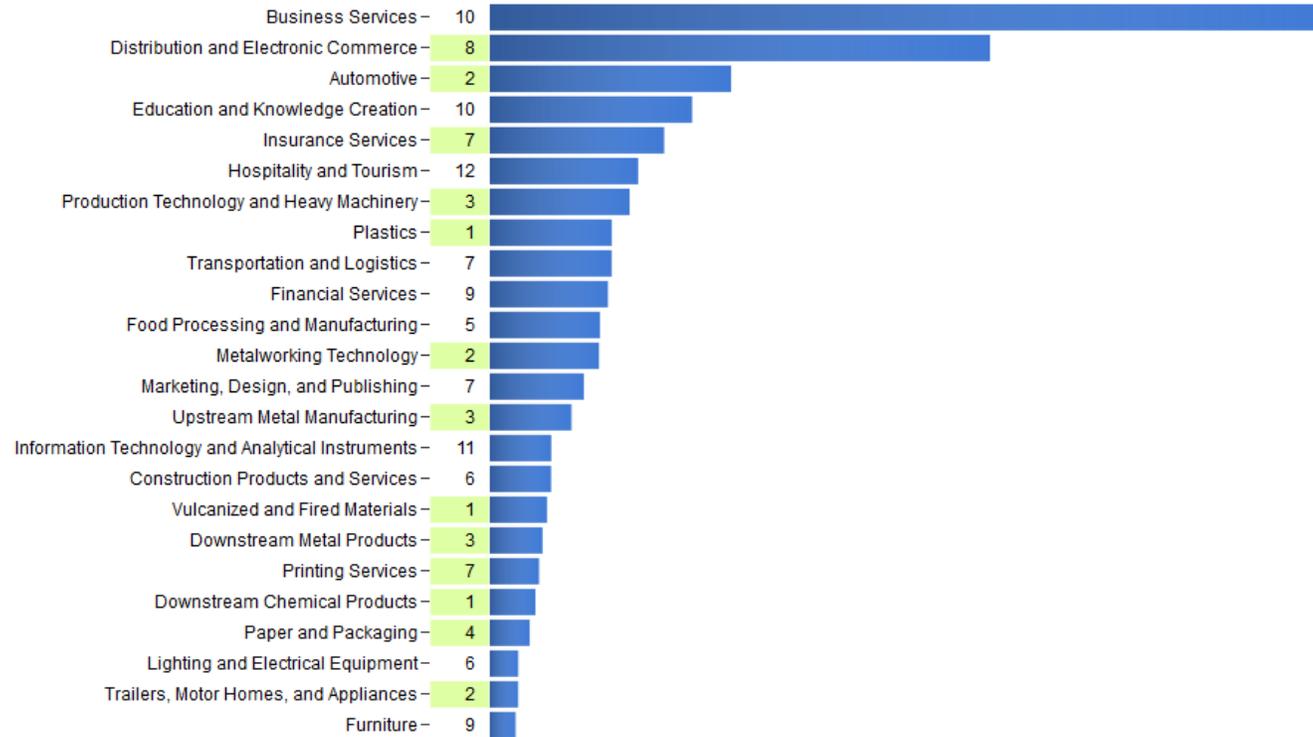




Ohio

Employment by Traded Cluster, 2015 Private, Non-Agricultural Employment

Rank in US

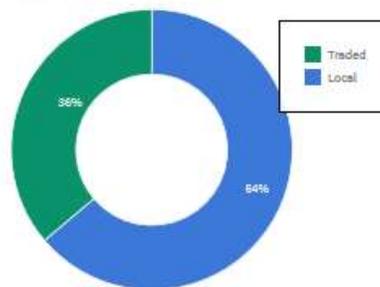


Cluster Portfolio, 2015

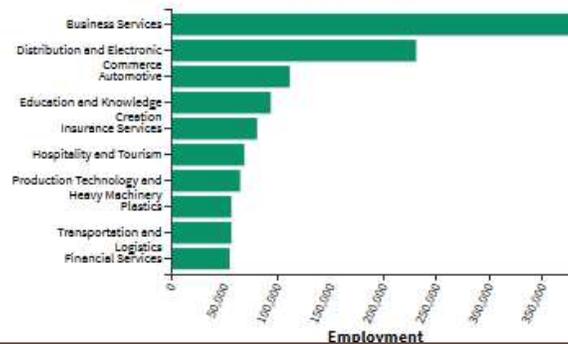
15
Traded
Clusters



Traded vs. Local Clusters

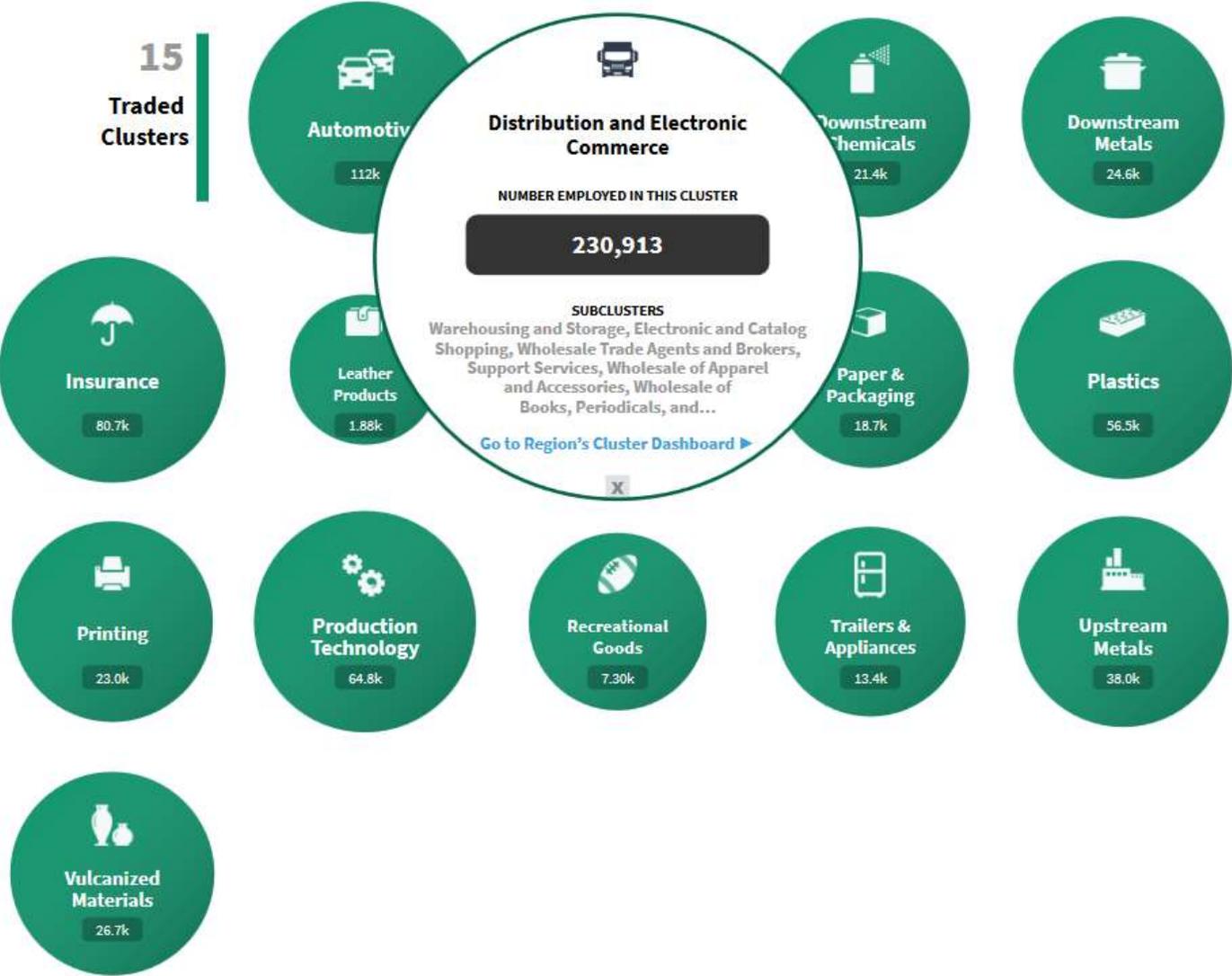


Top Clusters by Employment



Cluster Portfolio, 2015

15
Traded
Clusters



Build and explore a custom region

Use this tool to explore data on a region that you can build out of any U.S. counties. Start by selecting a set of counties. Click on a county twice to remove it from your selection. Once you save your selection, a loading bar will appear. After some time (depending on how many counties you selected), a link to your custom region will appear on your user profile page. This custom region dashboard will not be made publicly available but will be saved in your user profile and have a permanent link which you can refer back to and share with others.

Note: Beginning in the 2012 U.S. Census County Business Patterns (CBP) data there was a reconfiguration of a few county-level regions in Alaska. [?](#)

Selected Counties (10)

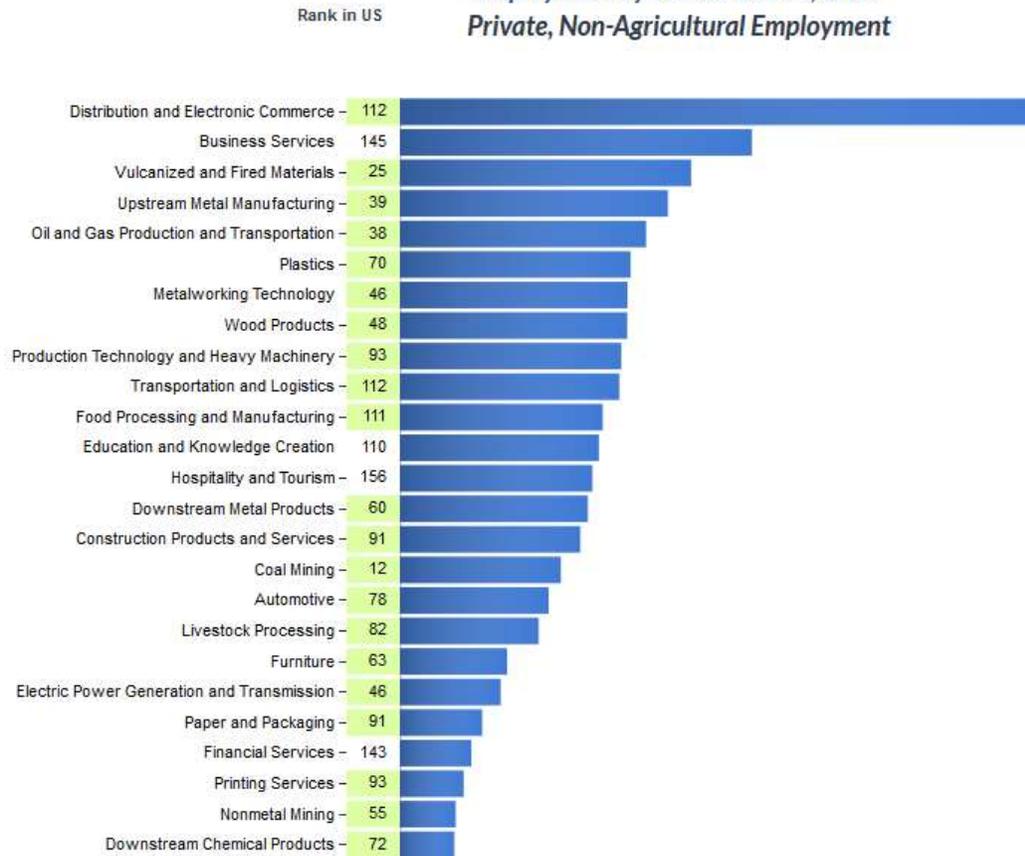
- Carroll County, OH (39019)
- Jefferson County, OH (39081)
- Harrison County, OH (39067)
- Belmont County, OH (39013)
- Guernsey County, OH (39059)
- Tuscarawas County, OH (39157)
- Columbiana County, OH (39029)
- Coshocton County, OH (39031)
- Muskingum County, OH (39119)
- Holmes County, OH (39075)



OMEGA by snatzke

Employment by Traded Cluster, 2015

Private, Non-Agricultural Employment



Cluster Portfolio, 2015

29
Traded
Clusters



Cluster Specialization

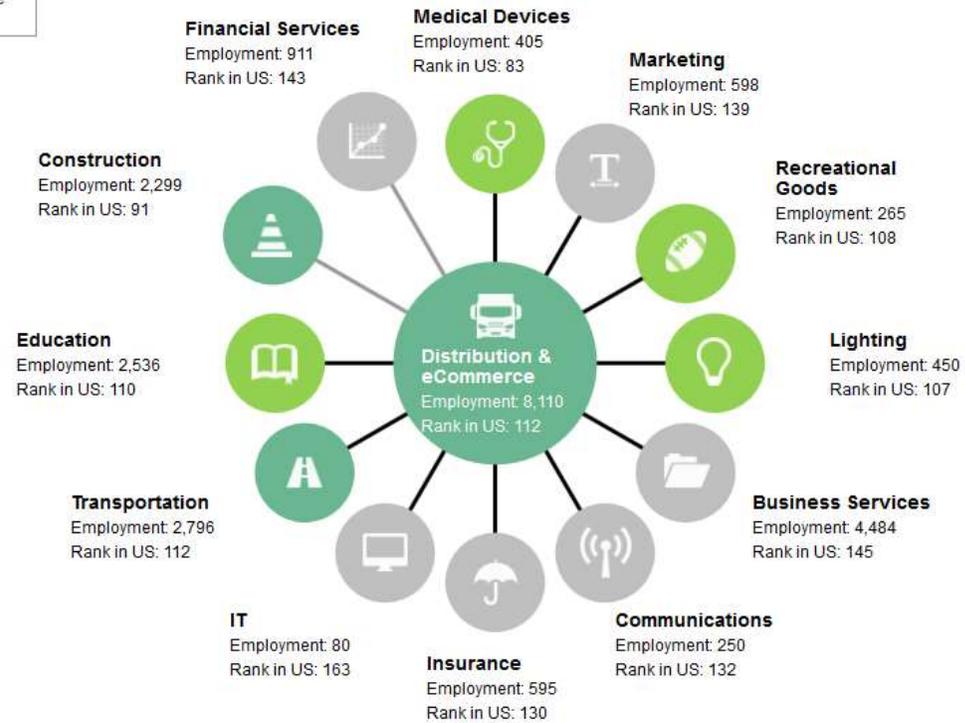
- Strong clusters above 90th percentile specialization
- Strong clusters above 75th percentile specialization
- Other specialized clusters (LQ > 1.0)

- BCR >= 95th pctile & RI >= 20%
- BCR 90th-94th pctile & RI >= 20%
- - Next closest clusters not meeting above criteria



Cluster Linkages

Distribution and Electronic Commerce, OMEGA by snatzke, 2015

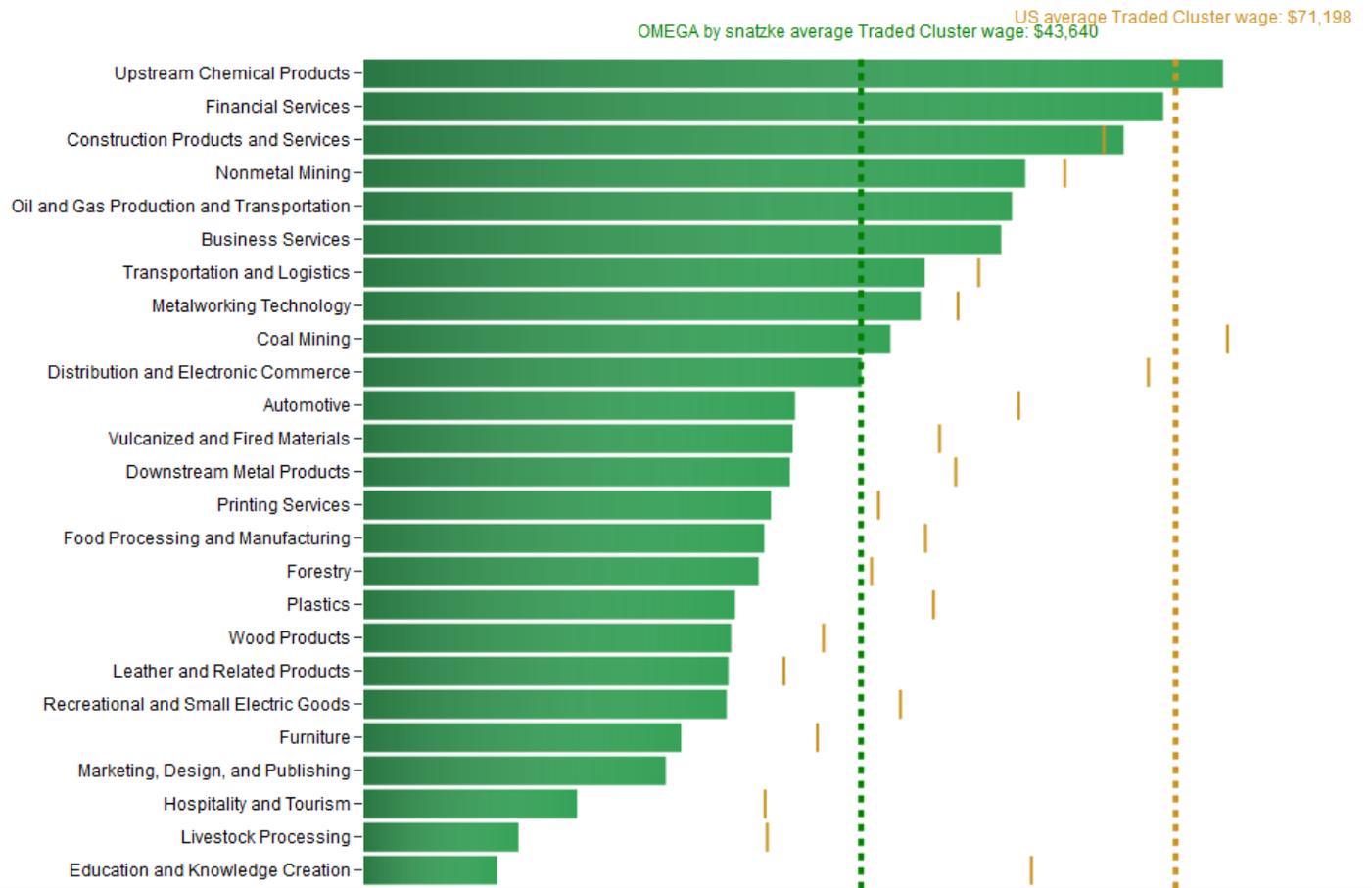


OMEGA by snatzke

Wages by Traded Cluster, 2015

Average Private Wage

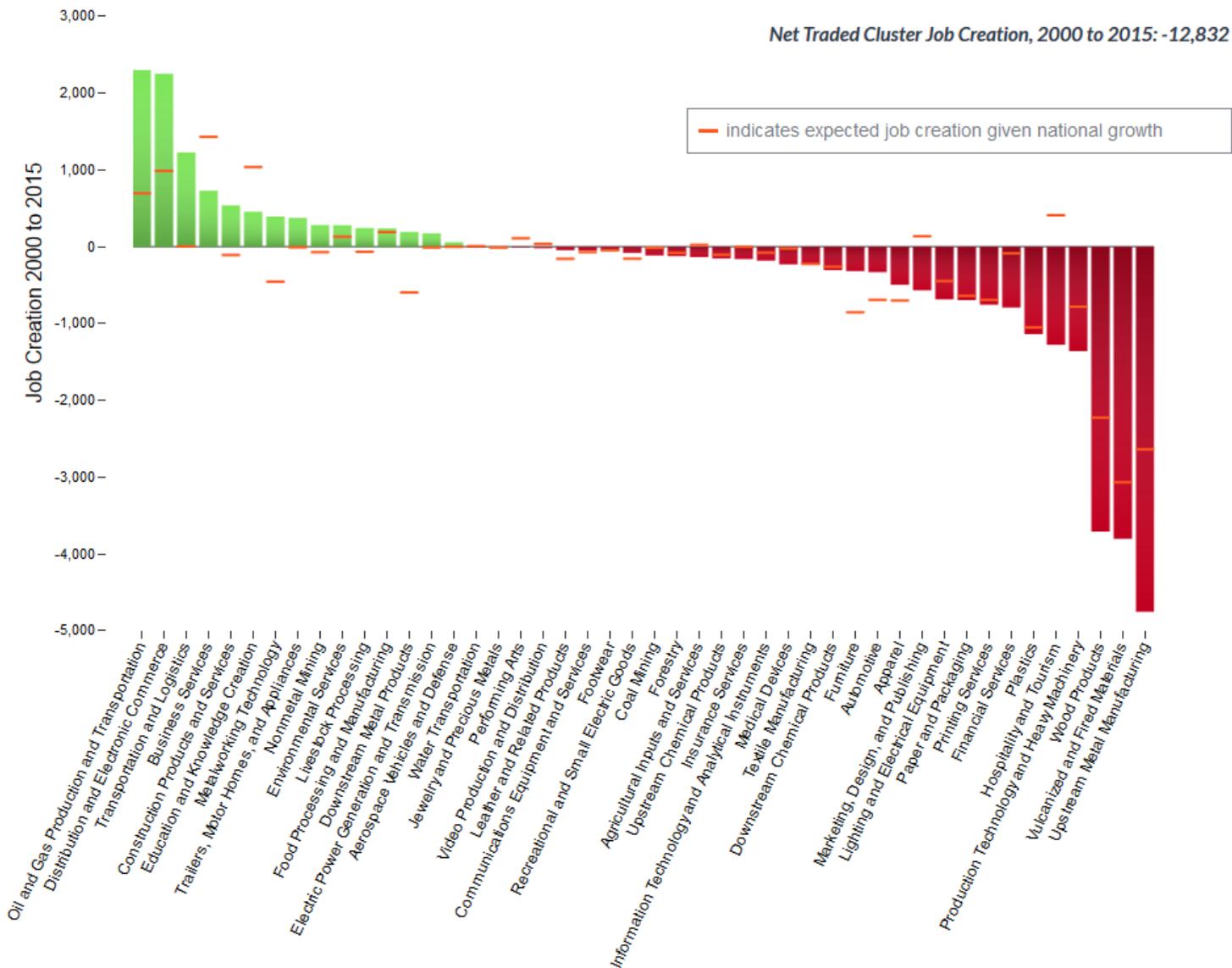
indicates US average wage for cluster



OMEGA by snatzke

Job Creation by Traded Cluster, 2000-2015

Private Employment, Absolute Job Gains



Common Economic Analysis Tools

- Benefit-Cost Analysis
 - Wider Economic Benefits (WEB)
- Cost-effectiveness
- Economic Impact Analysis
- EconWorks



EconWorks

- Continuation of SHRP2 C03 and C11 projects
- Now housed at AASHTO:
<https://planningtools.transportation.org/13/econworks.html>
- Searchable database of 132 projects
- Estimates of likely economic development outcomes
- Tools for estimating WEB
 - Reliability
 - Accessibility
 - Intermodal connectivity
- Online economic analysis tutorials



Assess My Project

Characteristics

Estimated Project Cost: **\$0 million**

Estimated Average Annual Daily Traffic: **118,125**

Project Type

- Access Road
- Limited Access Road
- Bypass
- Connector
- Beltway
- Bridge
- Interchange
- Widening
- Freight Terminal
- Station
- Service Improvement
- Line Extension
- New Line

Region

- New England/Mid-Atlantic
- International
- Great Lakes / Plains
- Southwest
- Southeast
- Rocky Mountain / Far West

Urban/Class Level

- Rural
- Mixed
- Metro
- Core

Economic Distress

- Distressed
- Non-Distressed

Length of Project

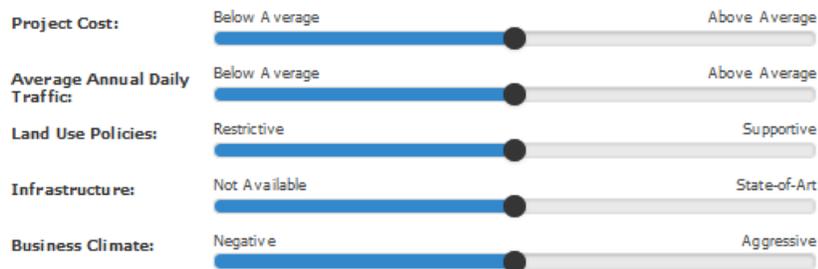
Required

5

	Jobs	Wages (mil.)	Output (mil.)
Direct Impacts	2,147 - 3,578	\$101 - \$168	\$320 - \$533
Supplier and Wage Impacts	1,233 - 2,055	\$58 - \$97	\$182 - \$303
Total Impacts	3,380 - 5,633	\$159 - \$265	\$501 - \$835

Actions

Move the sliders to adjust for higher or lower levels of project cost, traffic and community factors applicable in your case. You will then see shifts in the likely range of economic impacts.



If a case study closely matches your selected characteristics, it will display below:

Project	Type	BEA Region	Cost (Millions)	Length	AADT
<u>Commerce Parkway Interchange</u> The Commerce Parkway Interchange is one of three interchanges connecting Hays to Interstate 70 (I-70), which is Kansas's most important east-west travel route.	Interchange	Great Lakes / Plains	\$4.73	0.00	1,701
<u>Interchanges in Major Urban Areas - Bloomington, MN</u> This case study focuses on the three interchanges in the city of Bloomington, Minnesota: I-494/US 169; I-494/SR 100; and I-494/STH 77.	Interchange	Great Lakes / Plains	\$263.90	0.00	147,000
<u>I-435 & Nall/Roe Ave. Interchange</u> The Nall/Roe Avenue Interchange, built specifically to keep Sprint office	Interchange	Great Lakes / Plains	\$68.38	0.00	80,278



Pre/Post Conditions:

NOTE: All pre/post dollar values are in 2013\$

Select a region to display the conditions for that region:

STATE

COUNTY(IES)

LOCAL

Measure	Pre-Project	Post-Project	Change	% Change
Personal Income Per Capita	32,994	36,629	3,635	11.02%
Economic Distress	0.80	0.84	0.04	5.00%
Number of Jobs	1,560,610	1,752,410	191,800	12.29%
Business Sales (in \$M's)	35,414	39,909	4,495	12.69%
Tax Revenue (in \$M's)	3,610	4,325	715	19.81%
Population	2,580,510	2,678,340	97,830	3.79%
Property Value (median house value)	0	116,758	116,758	N/A
Density (ppl/sq mi)	32	33	1	3.80%

County Impacts for: Johnson

NOTE: All impact dollar values are in 2013\$

Measure	Direct	Indirect	Total
Jobs	14000.00	9520.00	23520.00
Income (in \$M's)	766.67	521.34	1288.01
Output (in \$M's)	2323.33	1579.86	3903.19

Case Location:



Deb Smith
Regional Economic Planner
Clearwater Economic Development Association



Few Transportation Options



Idaho covers 82,747 square miles and has 1.65 million residents.

District 2 encompasses five counties, is 13,500 square miles, has 105,000 residents of which 21% are over the age of 60 and there is an average poverty rate of 14%.

Geographic challenges include rapidly changing elevation, winding roads and narrow bridges.

Employment centers are located in the far west center of the district.

Important Tools

- ▶ LED on the MAP
 - ▶ Idaho Department of Labor
 - ▶ American Community Survey
 - ▶ CEDS

- ▶ Why LED?

- ▶ Information is not only available for counties, metropolitan areas, and WIA regions but also for smaller areas (Census divisions and tracts, zip code areas) and non-county areas (tribal lands, military bases, school districts, legislative and Congressional districts).
- ▶ Can search radiuses of as many miles as desired (i.e. 2-mile, 4-mile, 6-mile radius of a city).

Learn about your local workforce On the Map

An Interactive Mapping Tool

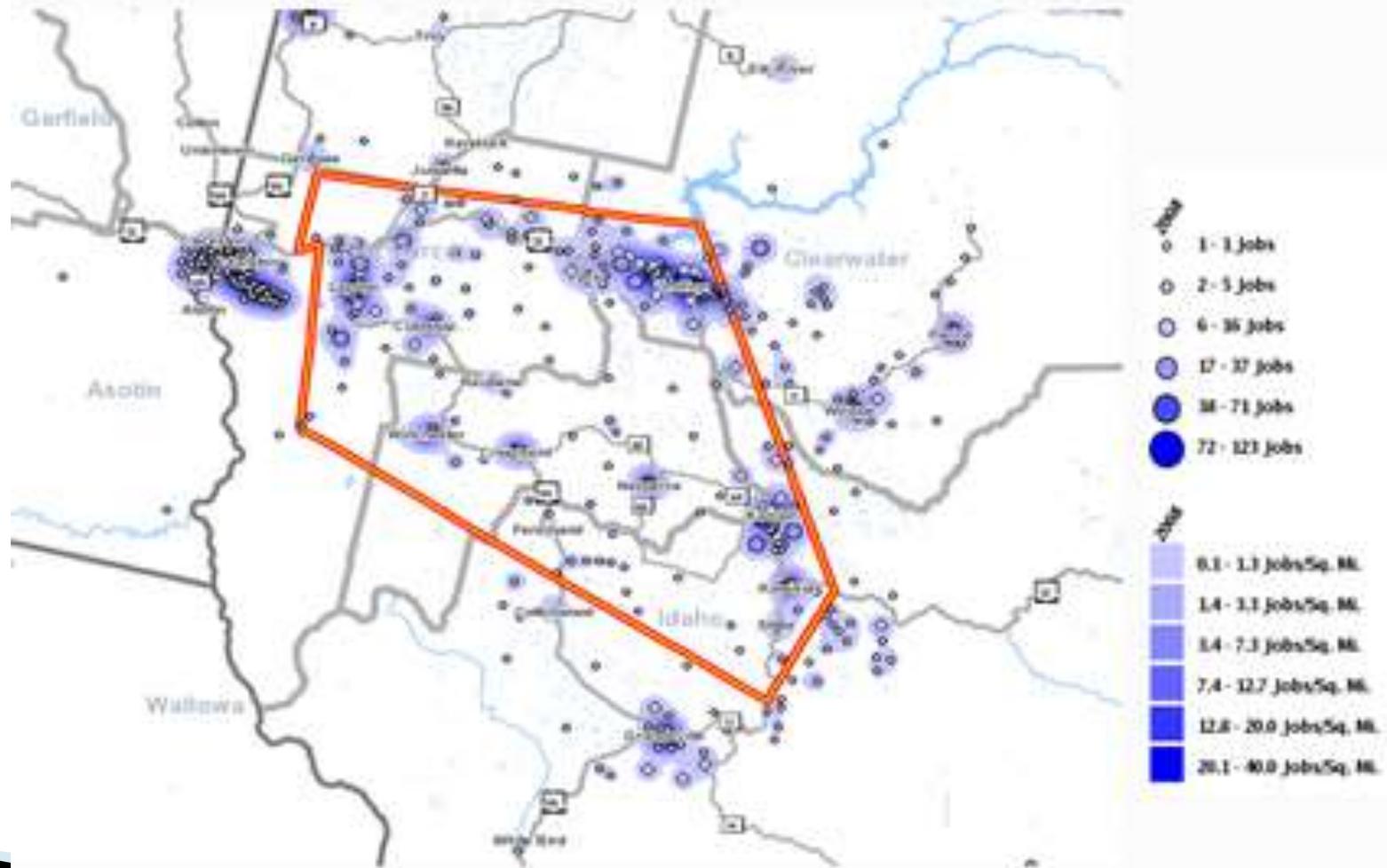
<http://lehdmap3.did.census.gov/themap3/>

- Where workers live
- Where residents work
- How far they commute
- Where businesses are located
- What are the workplace destinations of people living in a particular neighborhood
- Where do young residents work
- What are the ages and earnings of commuters
- How many high-wage workers live along a transit corridor and work downtown
- Where are new businesses likely to draw workers from
- Where should we add new bus routes and bus stops
- Where should new roads be added

Data collected identified

- ▶ Employers and number of employees
- ▶ Payroll size (to identify employees earning lower than average wages)
- ▶ Where do workers live...where do they work
- ▶ Commute Patterns
- ▶ Ages and average wages of commuters
- ▶ Areas for Park and Ride Lots
- ▶ Potential for expansion of existing public transit services

Where people who work on the reservation live...



2 ID Transportation Contracts

- ▶ Public Outreach contract used to increase awareness – and support – of public transit options for all users; engage underserved populations, public service agencies and elected officials.
- ▶ To provide employers and employees with direct education, assistance and training on available commute options to include car pooling, employer sponsored vans, and public transit.

Mobility Support Services 2016

Workforce Transportation 2017

Our Advantage? The CEDS

- ▶ We know that data drives decisions and we know how to mine the data
- ▶ We are connected to employers and work to understand their needs
- ▶ We are good at public outreach – we do it all the time



Why Economic Development Is Involved

Economic District's primary goal is to improve the economic conditions and quality of life for our residents. We place a strong emphasis on the development and maintenance of public infrastructures and community facilities necessary to foster business and residential development.

Mobility impacts economic development and growth. If employees can't get to work, employers can't produce.

In closing!

Understanding the data can help identify need and options to meet the need.

Planners (transportation and economic) should be at the table early and often...and be armed with data.

Transportation is an important element of economics – use economic data to support transportation investments

SOUTHEAST CONFERENCE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY



Summary Background

A Message from Southeast Alaska Conference
 Incoming President
Jan Hill

SOUTHEAST ALASKA
 by the Numbers 2017

SEPTEMBER 2017

CHANGES IN THE REGION 2014 TO 2016

- REGIONAL POPULATION DECREASED BY 648 PEOPLE TO 73,812 -1%
- LABOR FORCE DECREASED BY 434 JOBS TO 45,260 JOBS -1%
- STATE GOVERNMENT JOBS DECREASED BY 565 JOBS TO 4,940 -10%
- PASSENGER ARRIVALS FROM OUTSIDE THE REGION INCREASED BY 110,425 PEOPLE +8%
- TOTAL POUNDS OF SEAFOOD LANDED IN THE REGION DECREASED BY 110,425 POUNDS -10%

SOUTHEAST ALASKA'S ECONOMY

Last year was a tough year for the Southeast Alaska economy. Jobs and workforce earnings were down for the first time since 2007. Population dropped for the second year in a row, the first losses in a decade as well. The reason for our economic distress is clear: Dropping oil prices combined with falling oil production have drastically reduced the state's share of oil earnings, which previously provided revenues. Despite diminished returns, no state fiscal solution has been enacted. Deep cuts have been made to jobs and spending levels, but not enough to balance the budget, and the state is uniquely dependent on state revenues. Spending is also a critical part of community budgets. In the last two and a half years, the region has lost 750 state jobs, a 14% decrease. The negative economic impacts are projected to intensify once the savings are gone. In other words, we are not nearing the end of this economic disruption, we are merely at the beginning of it.

An embattled state government also directly impedes the sectors it supports, such as the construction industry, which relies on the state to fund large-scale infrastructure projects for region workers to build. With fewer projects in the state capital budget, construction, architecture, and engineering jobs are all declining.

Unfortunately, it is not only state government that is struggling. Last year was the worst year for our seafood sector in over a decade. The top private sector industry in terms of both wages and for the first time, ever, in fact tourism and wages for the first time, ever, in fact tourism is booming, and 2017 will be a record year for cruise and air passengers, along with jobs and spending. Alaska is the most visited region of the state. The visitor sector grew by five percent last year, and is slated to grow another six percent in 2018. However, with the lowest average annual of household income. Other primary sources of household income are generally sectors that grew in 2016 included mining and healthcare, albeit with much smaller gains.

Despite so many falling economic indicators, Southeast Alaska business leaders are generally optimistic. While 99% say they are concerned about the region overall, two-thirds say they expect their own business or industry to remain stable or to improve in the upcoming year, and they have invested accordingly. With so many volatile components of our economy at play—such as oil and metal prices, seafood harvest levels, and federal decision-making—many future outcomes are possible.

TWO YEARS OF CHANGE: 2014 to 2016 Table tracks key Southeast indicators over the past 2 years, along with associated changes.

DEMOGRAPHICS	2014	2016	% CHANGE 2014-2016	CHANGE 2014-2016
Population ¹	74,460	73,812	-1%	-648
Ages 65 and older ²	9,243	10,144	10%	901
Under Age Five ²	4,622	4,368	-5%	-254
Twenty somethings ²	9,398	8,866	-6%	-532
K-12 School District Enrollment ³	11,804	11,571	-2%	-233

GENERAL ECONOMIC CONDITIONS	2014	2016	% CHANGE	CHANGE
Total Labor Force (jobs, includes self-employed & USCG) ^{1,5,6}	45,694	45,260	-1%	-434
Total Job Earnings ^{1,5,6}	\$2.174 billion	\$2.178 billion	0.2%	4,067,261
Total Private Sector Payroll ^{1,6}	\$1.408 billion	\$1.407 billion	-0.1%	-1,140,735
Average Annual Wage ¹	\$47,593	\$48,673	2.3%	1,080
Annual Unemployment Rate ¹	7.10%	6.10%	-1%	-1%

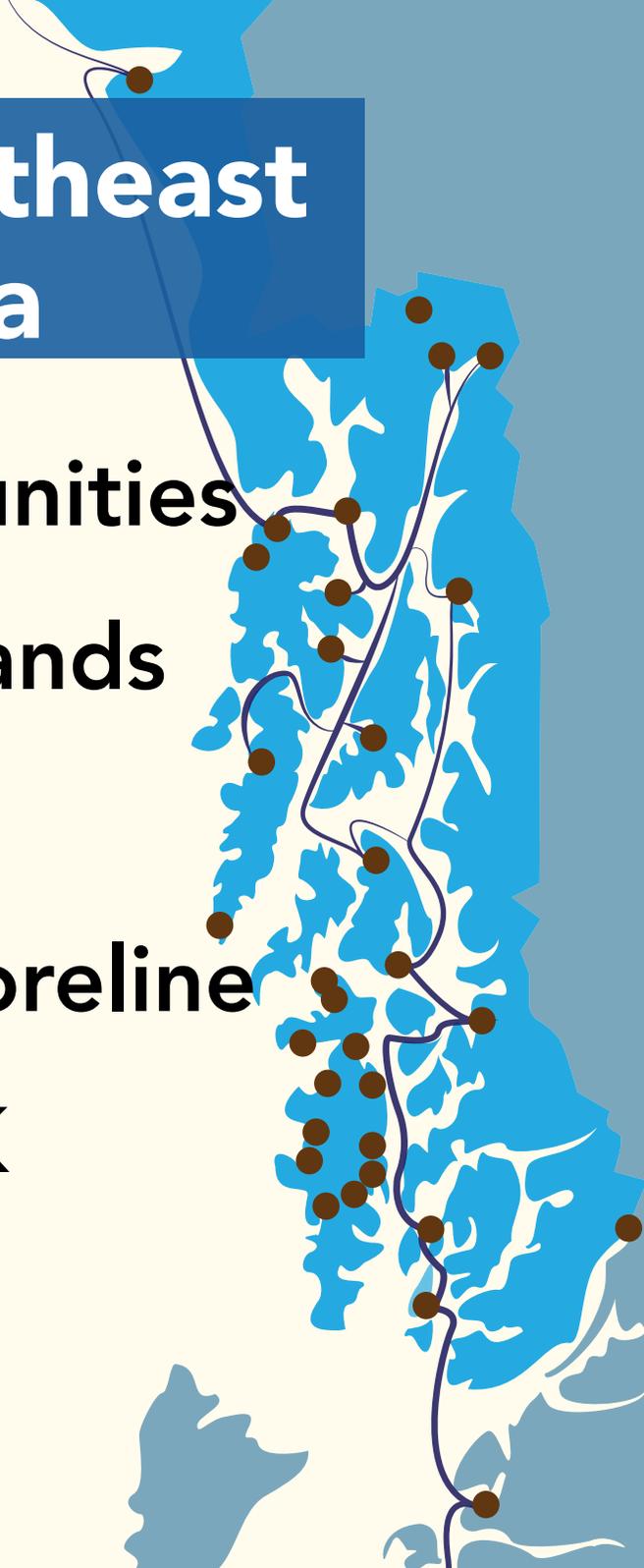
TOP ECONOMIC SECTORS	2014	2016	% CHANGE	CHANGE
GOVERNMENT PUBLIC SECTOR: 35% OF ALL EMPLOYMENT EARNINGS				
Total Government Employment ^{1,5}	13,602	13,052	-4%	-550
Federal Employment ^{1,5} (8% of all employment earnings)	2,110	2,108	-0.1%	-2
State Employment ¹ (14% of all job earnings)	5,504	4,939	-10%	-565
City and Tribal Employment ¹ (14% of all job earnings)	5,988	6,005	0.3%	17
Total Government Payroll (includes USCG) ^{1,5}	\$765.8 million	\$771.0 million	1%	\$5.2 million
Total State of Alaska Payroll	\$311.3 million	\$301.6 million	-3%	-\$9.7 million
VISITOR INDUSTRY KEY INDUSTRY: 11% OF ALL EMPLOYMENT EARNINGS				
Total Visitor Industry Employment ^{1,6}	6,923	7,752	12%	829
Total Visitor Industry Wages/Earnings ^{1,6}	\$188.5 million	\$229.4 million	22%	\$40.9 million
Total Southeast Alaska Passenger Arrivals	1,362,737	1,473,162	8%	110,425
Cruise Passengers ¹⁰	967,500	1,025,900	6%	58,400
Total Air Passenger Arrivals from Outside SE ¹¹	372,197	425,939	14%	53,742
Total AMHS Passengers from Outside SE ¹²	23,040	21,323	-7%	-1,717
COMMERCIAL FISHING & SEAFOOD INDUSTRY KEY INDUSTRY: 10% OF ALL EMPLOYMENT EARNINGS				
Seafood Employment (includes fishermen) ^{1,6}	4,372	3,854	-12%	-518
Seafood Employment Earnings ^{1,6}	\$259.0 million	\$209.7 million	-19%	-\$49.3 million
Value of Seafood Processed ⁷	232.9 million	168.4 million	-28%	-\$64.5 million
Landings (commercial seafood pounds by SE residents) ⁸	300.9 million	223.4 million	-26%	-\$77.5 million
Gross Earnings (ex-vessel value of pounds landed) ⁸	\$275.7 million	\$221.0 million	-20%	-\$54.7 million
Taxes ¹³	\$5.8 million	\$2.7 million	-53%	-\$3.1 million
HEALTH CARE INDUSTRY (PUBLIC & PRIVATE HEALTH) KEY INDUSTRY: 9% OF ALL EMPLOYMENT EARNINGS				
Health Care Employment ^{1,6}	3,323	3,344	1%	21
Health Care Earnings ^{1,6}	\$174.5 million	\$189.3 million	8%	\$14.8 million
USCG EMPLOYMENT TOP SECTOR: 27% OF PRIVATE SECTOR EMPLOYMENT EARNINGS				
USCG Employment ^{1,5,6}	6,768	6,396	-6%	-382
USCG Wages ^{1,5,6}	\$395.5 million	\$354.3 million	-10%	-\$41.2 million

STATISTICS	2014	2016	% CHANGE	CHANGE
Unemployment Rate ¹ (6% all employment earnings)	2,168	2,033	-6%	-135
Unemployment Rate ¹ (all employment earnings)	783	798	2%	15
Real GDP (in \$/Billion)	\$1,266	\$1,251	-1%	-15
Real GDP (in \$/Billion)	215,805	217,833	1%	2
Real GDP (in \$/Billion)	321	369	15%	48
Production / Completed ⁴¹	513,318	517,191	1%	3,873
Production (mmbbls/day) ¹⁴	513,318	517,191	1%	3,873
WTI Oil Prices (in \$/Barrel) ¹⁴	\$52.08	\$43.34	-17%	-\$8.74

14-page annual publication
www.seconference.org/recent-publications

About Southeast Alaska

- 34 Communities
- 1,000+ Islands
- 500 Miles
- 18,500 shoreline
- 10% of AK Economy



About Southeast Alaska

**Only 4
communities
connect to outside
roads**



Southeast Alaska Land Ownership

Circle size = Number of Acres



OTHER FEDERAL

- 3.4% ALASKA NATIVE
- 2.5% STATE OF ALASKA
- ← 0.25% TOWNS
- ← 0.05% PRIVATE LAND OWNERS

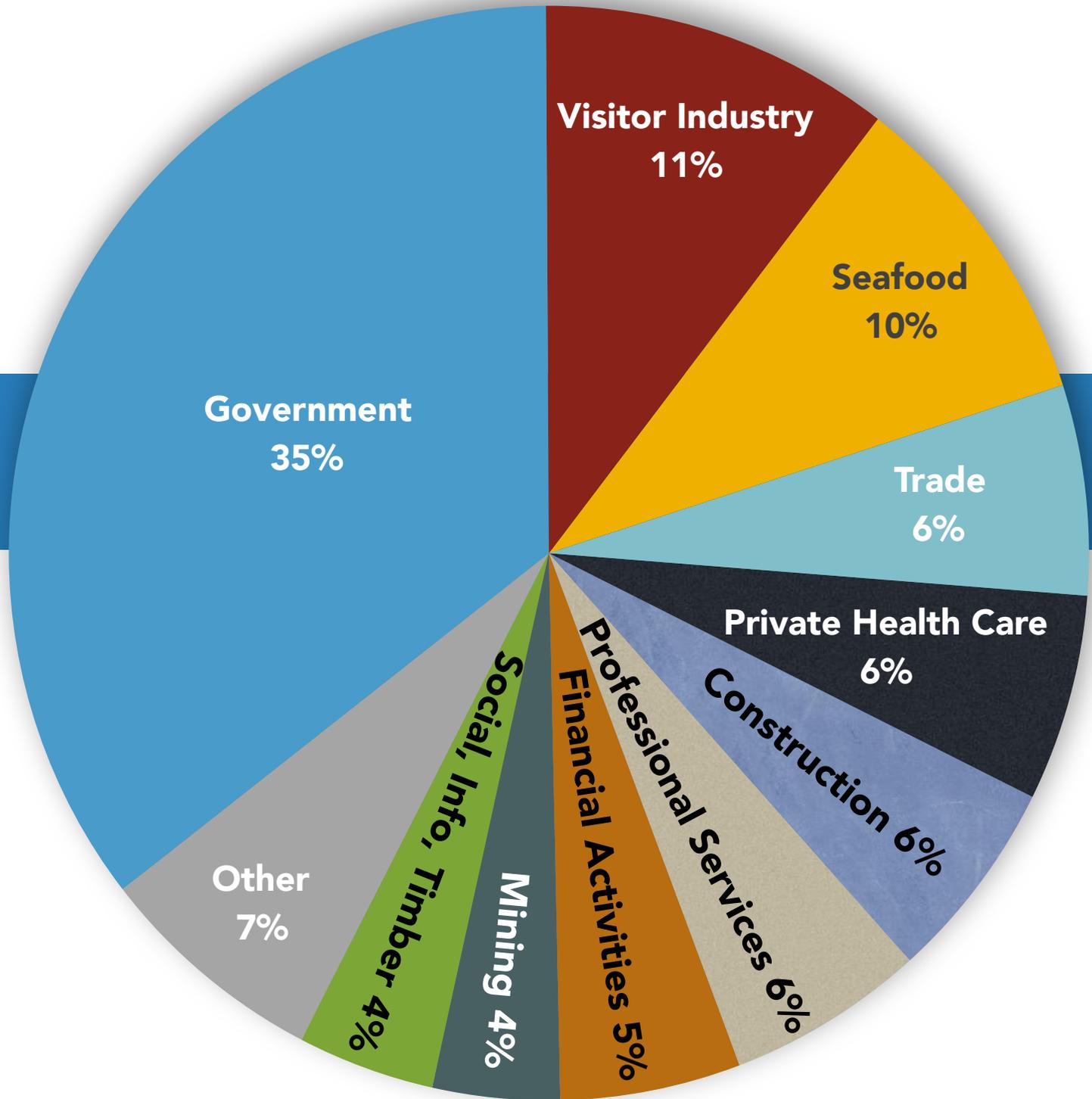
TOTAL FEDERAL = 94%

Southeast Alaska

Employment Earnings

\$2.2 billion

44,763 Jobs



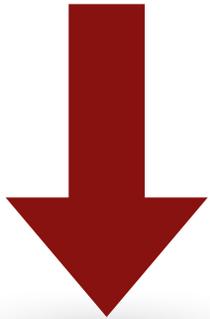
How are we doing?

Southeast Alaska

Employment Earnings

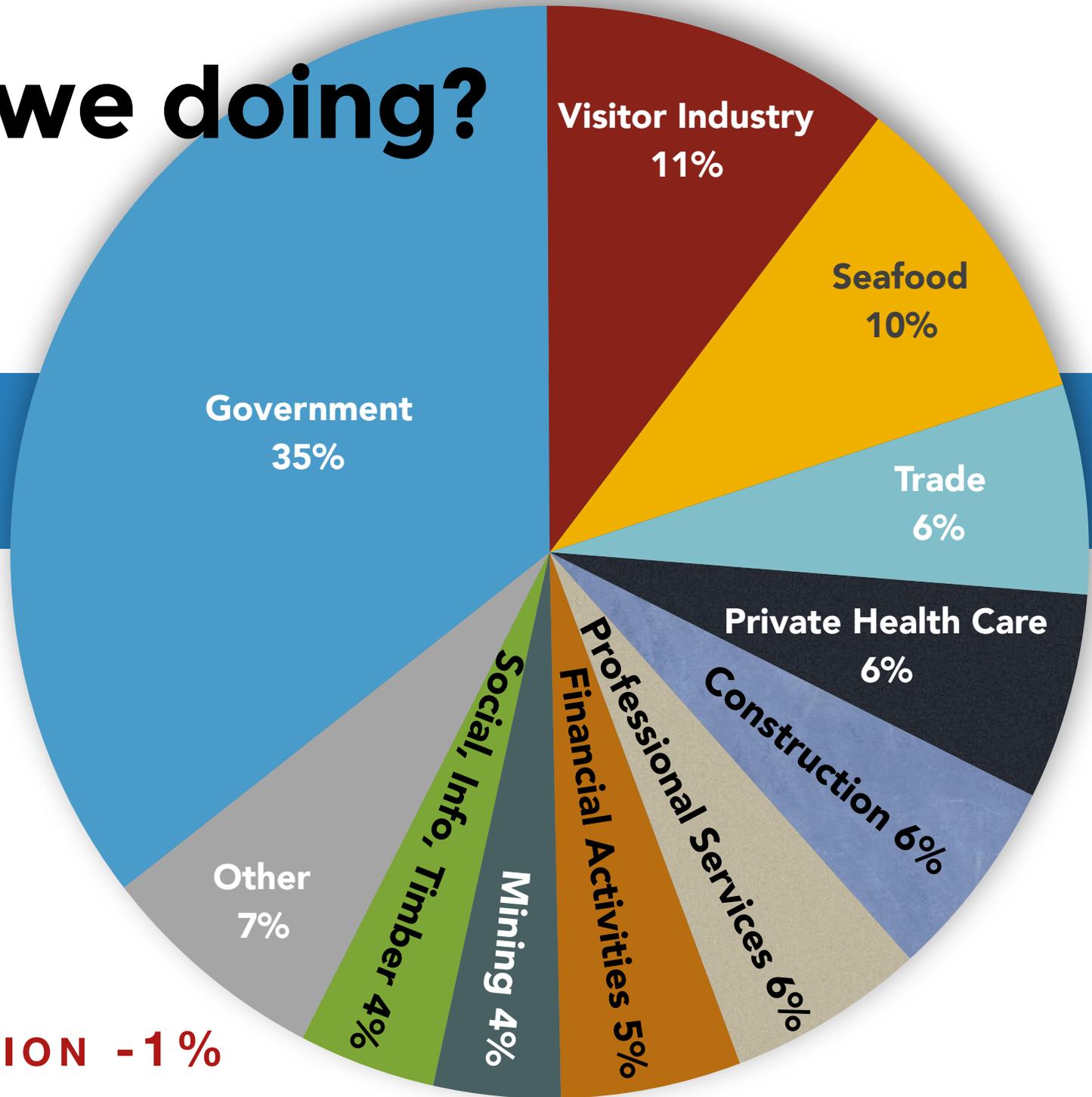
\$2.2 billion

44,763 Jobs



DOWN \$29 MILLION -1%

DOWN 885 JOBS IN 2016 -2%



Government 13,000 Jobs

DOWN 450 JOBS IN 2016 -3%

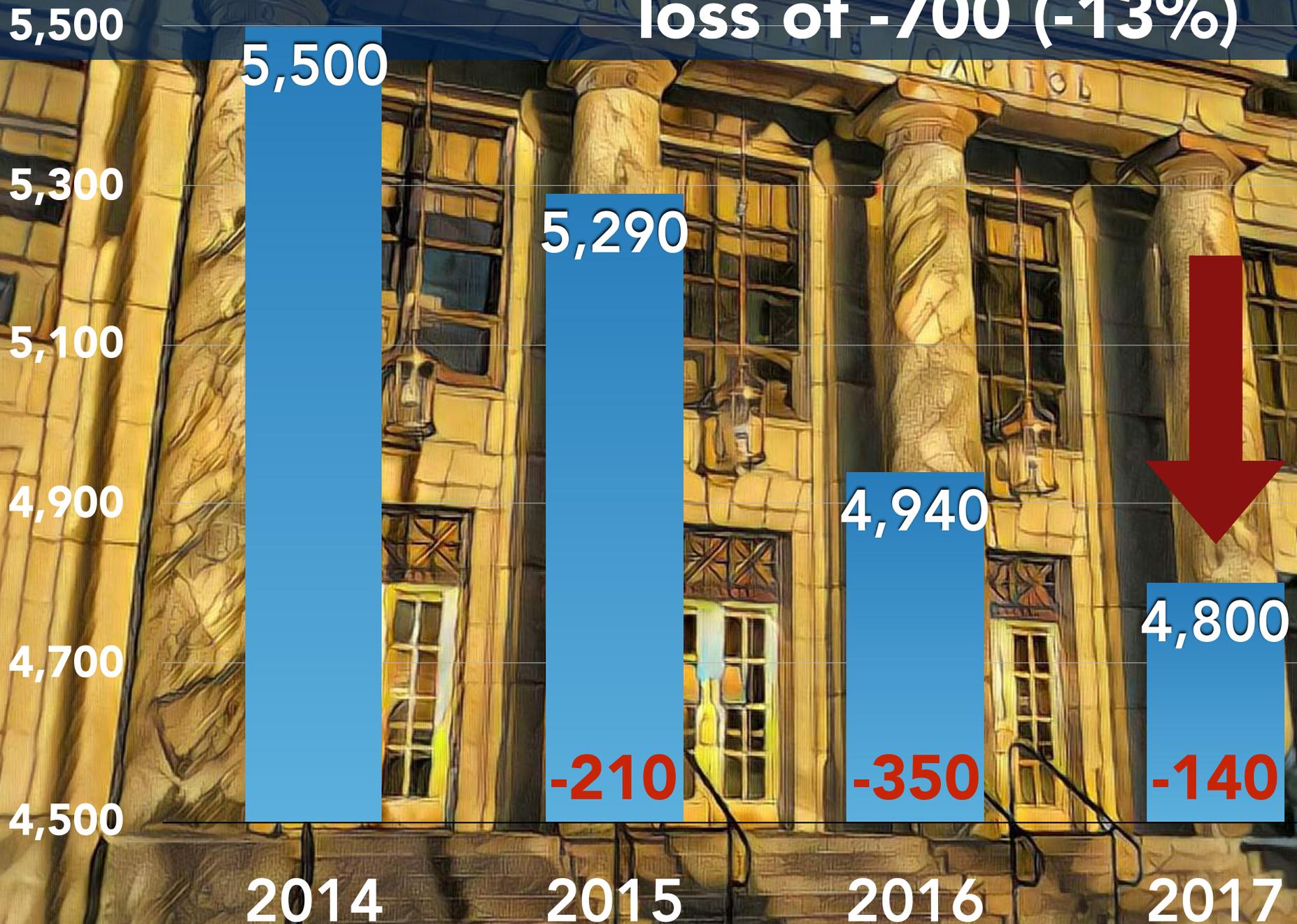


Mostly
State
jobs



State Government Job Losses

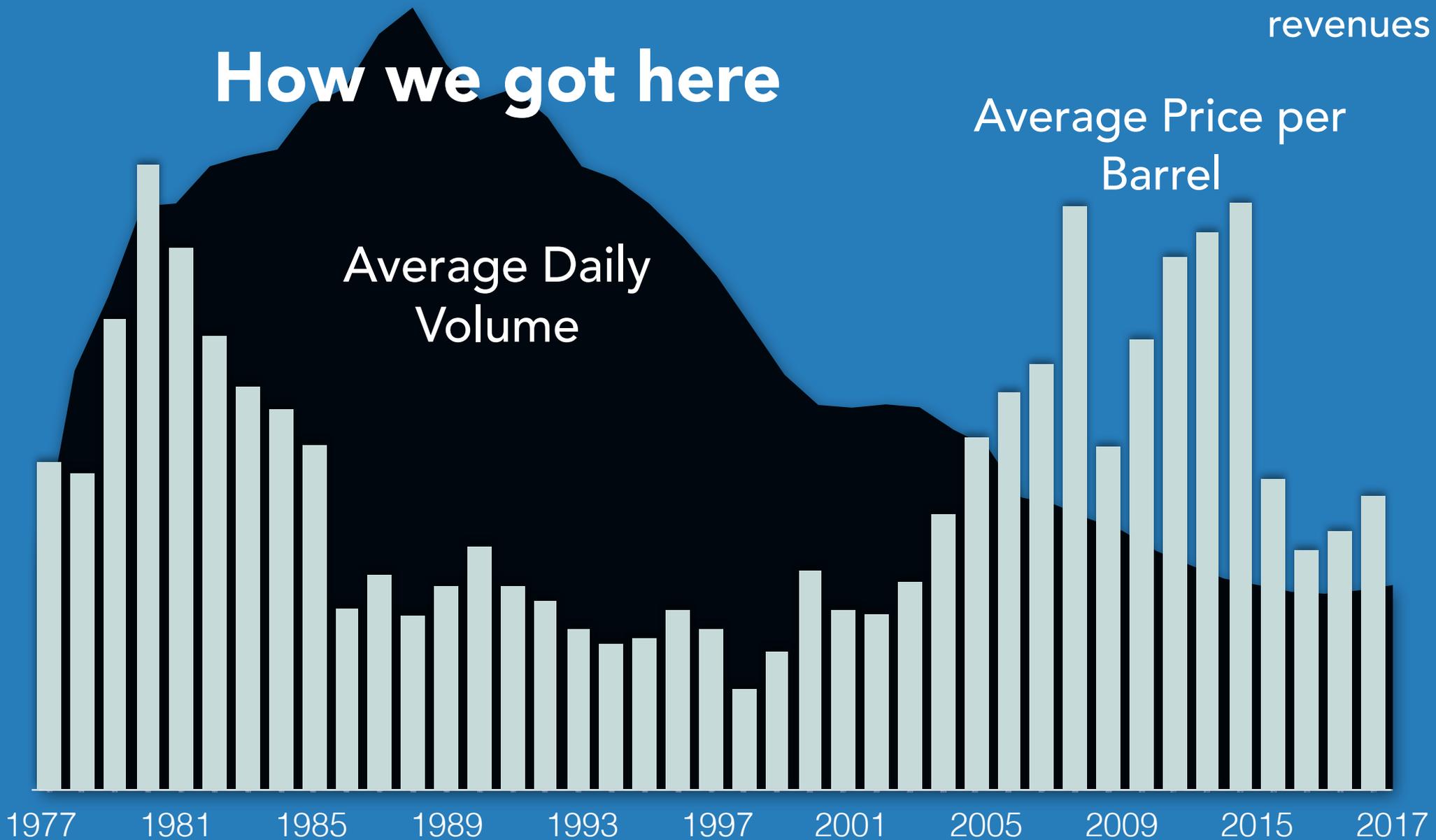
loss of -700 (-13%)



Avg. Daily Volume of the Trans Alaska Pipeline System and Inflation Adjusted Price Per Barrel, 1977-2017

Oil revenues historically accounted for 90 percent of the state's unrestricted revenues

How we got here



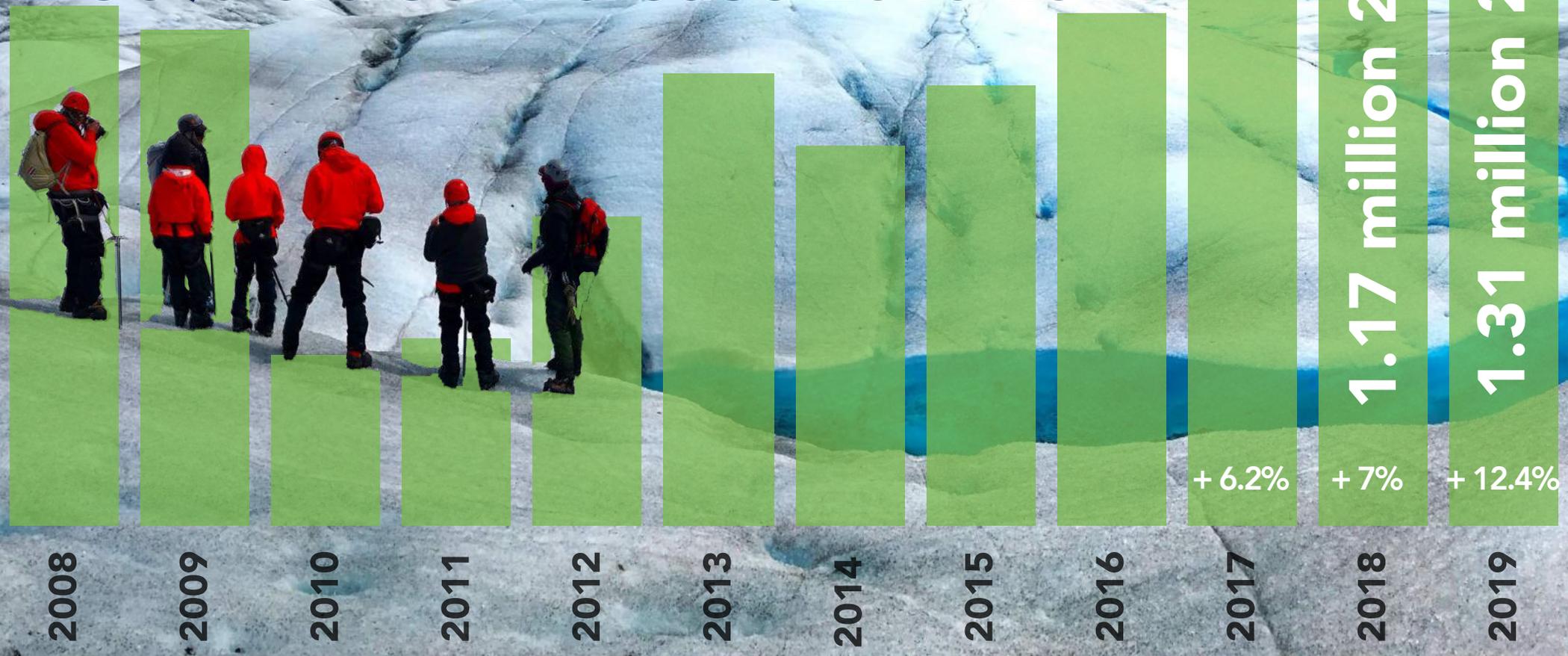
Visitor Industry

7,400 Jobs

UP 350 JOBS +6%



50% cruise increase 2010-2019





Seafood Industry

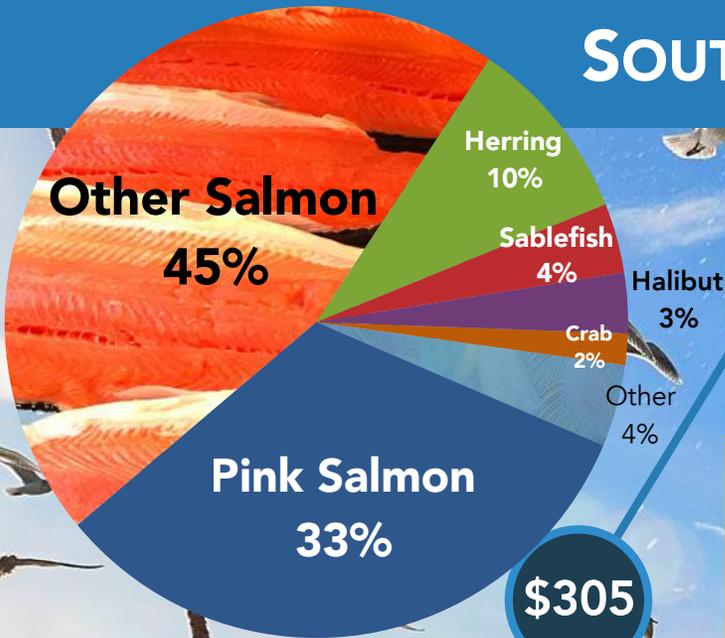
3,854 Jobs

DOWN 500

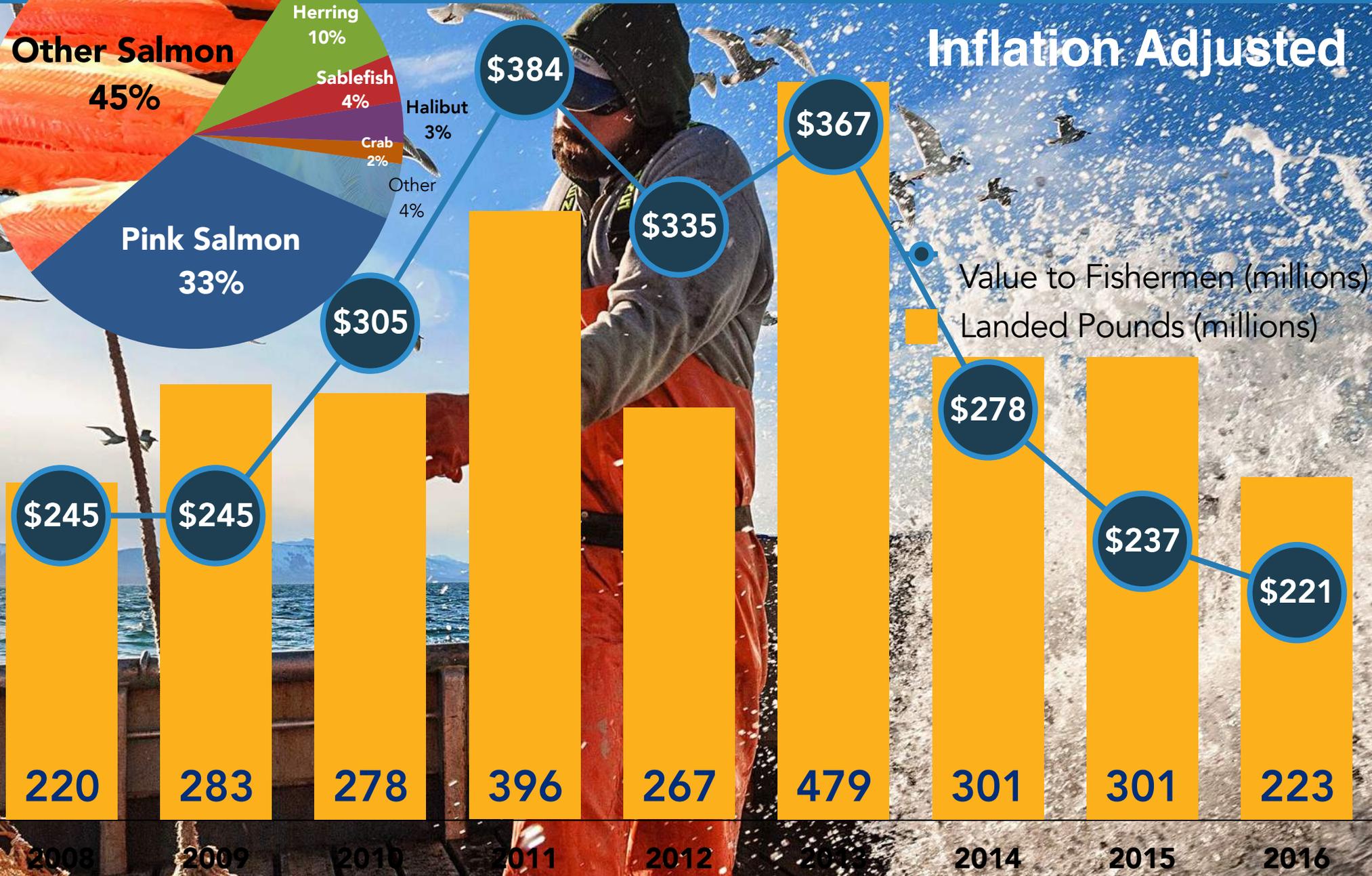
JOBS



VALUE & POUNDS OF SEAFOOD LANDED IN SOUTHEAST ALASKA TEN YEARS

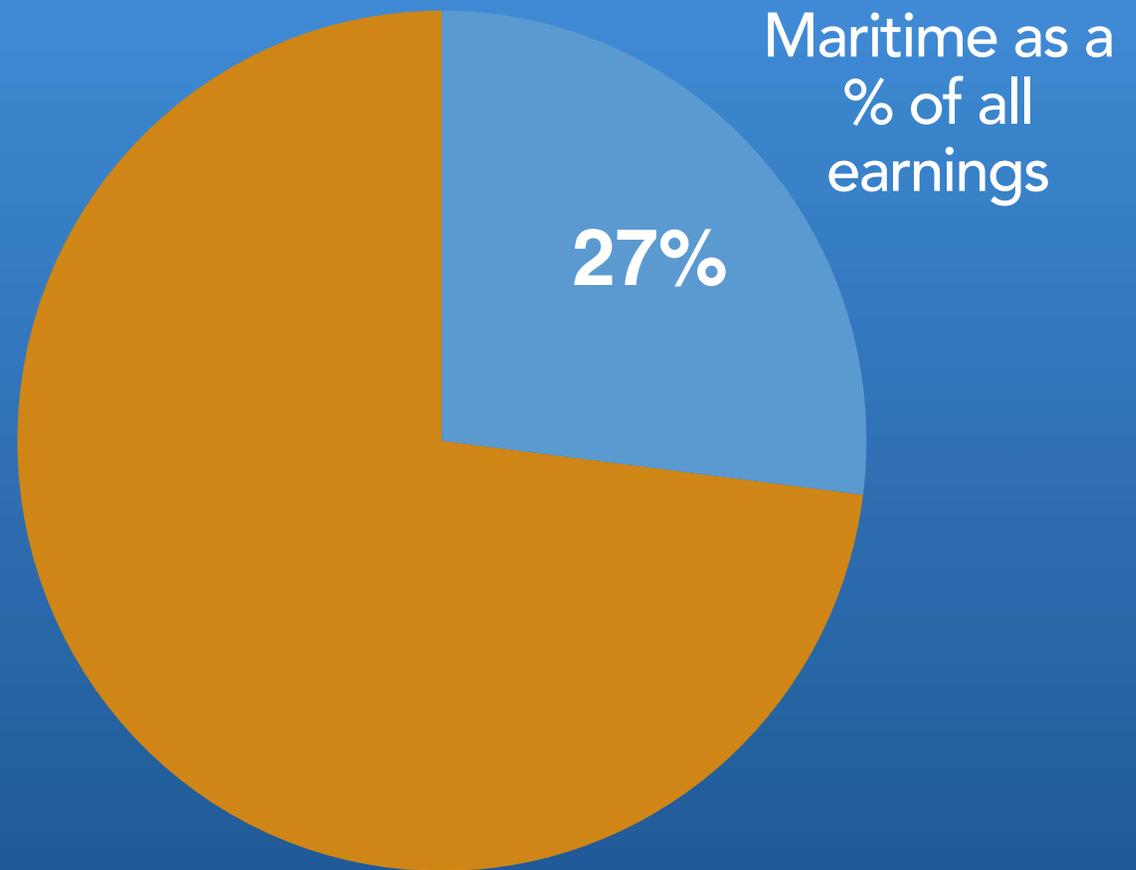


Inflation Adjusted



The Blue Economy

Southeast Maritime



SOUTHEAST MARITIME: 6,386 Jobs -5%



**Fishing & Seafood
Jobs: -19%**



**Marine Tourism
Jobs: +13%**



**Marine Transportation
Jobs: -7%**



**US Coast Guard
Jobs: +2%**

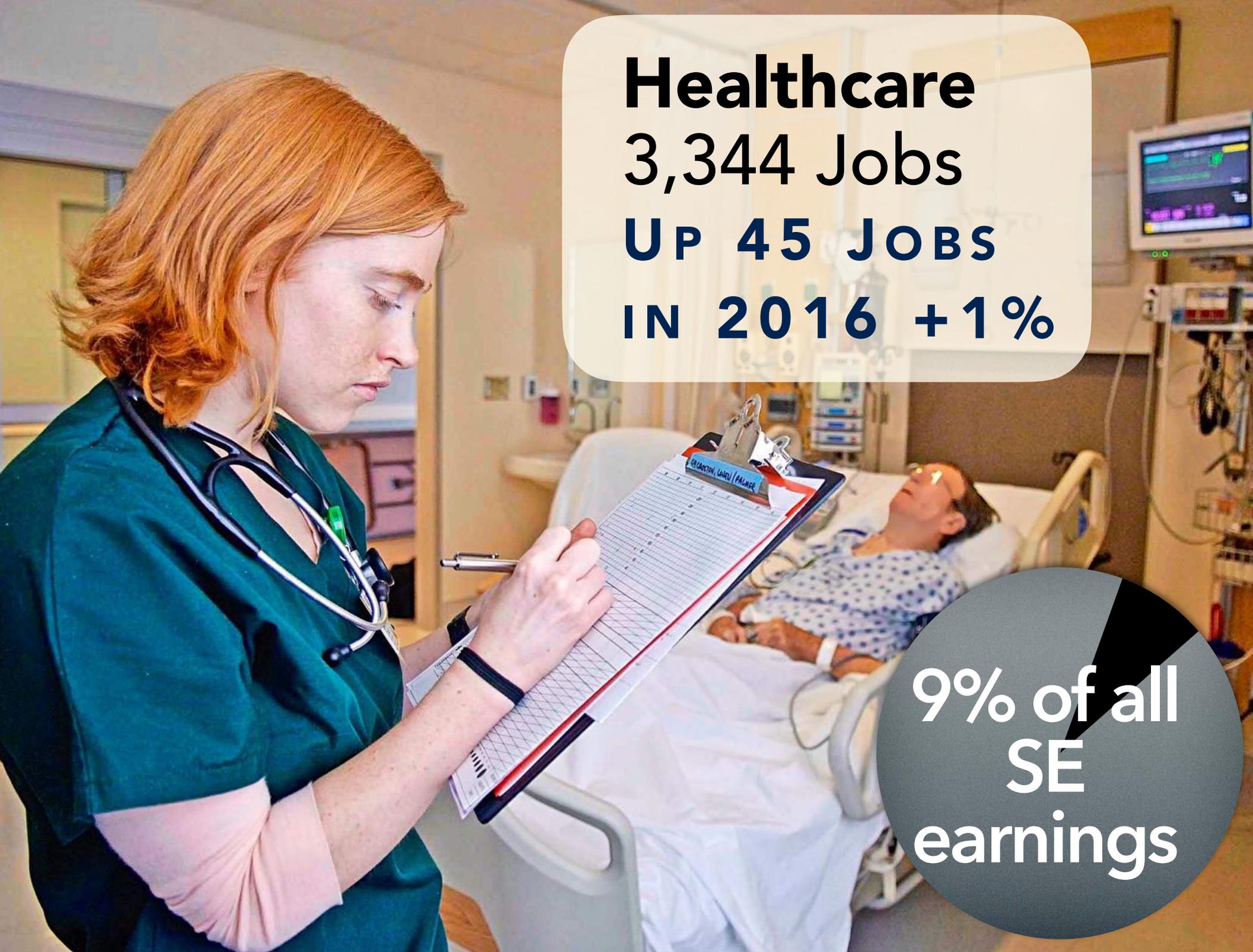


**Ship Building, Repairs
Jobs: +39%**



**Marine Construction
Jobs: -45%**

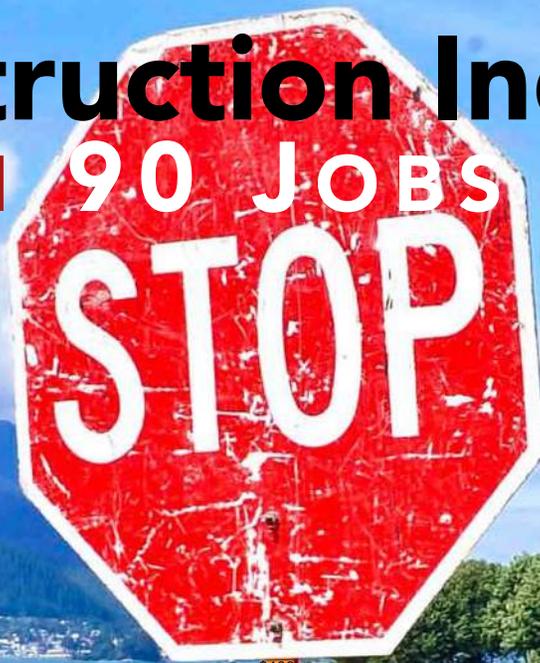




Healthcare
3,344 Jobs
UP 45 JOBS
IN 2016 +1%

**9% of all
SE
earnings**

Construction Industry 2,030 Jobs DOWN 90 JOBS IN 2016 -4%



\$400

\$0



Capital Appropriations in Southeast in Millions

FY13

FY14

FY15

FY16

FY17

Mining Industry

800 Jobs

UP 3 JOBS IN 2016



Timber Industry

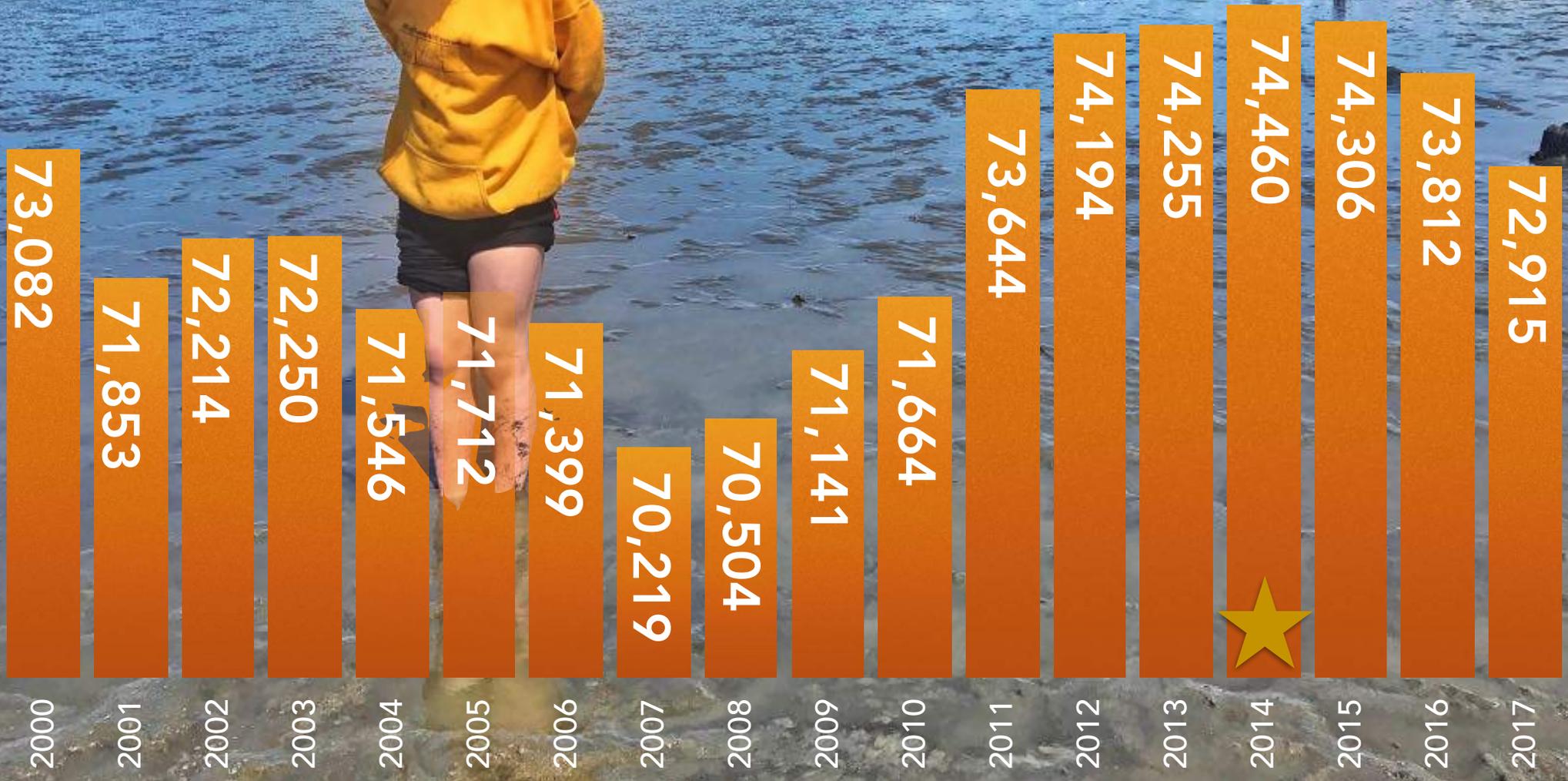
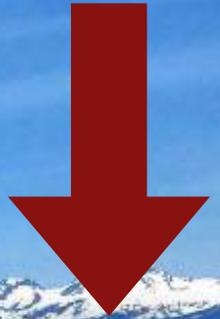
315 Jobs

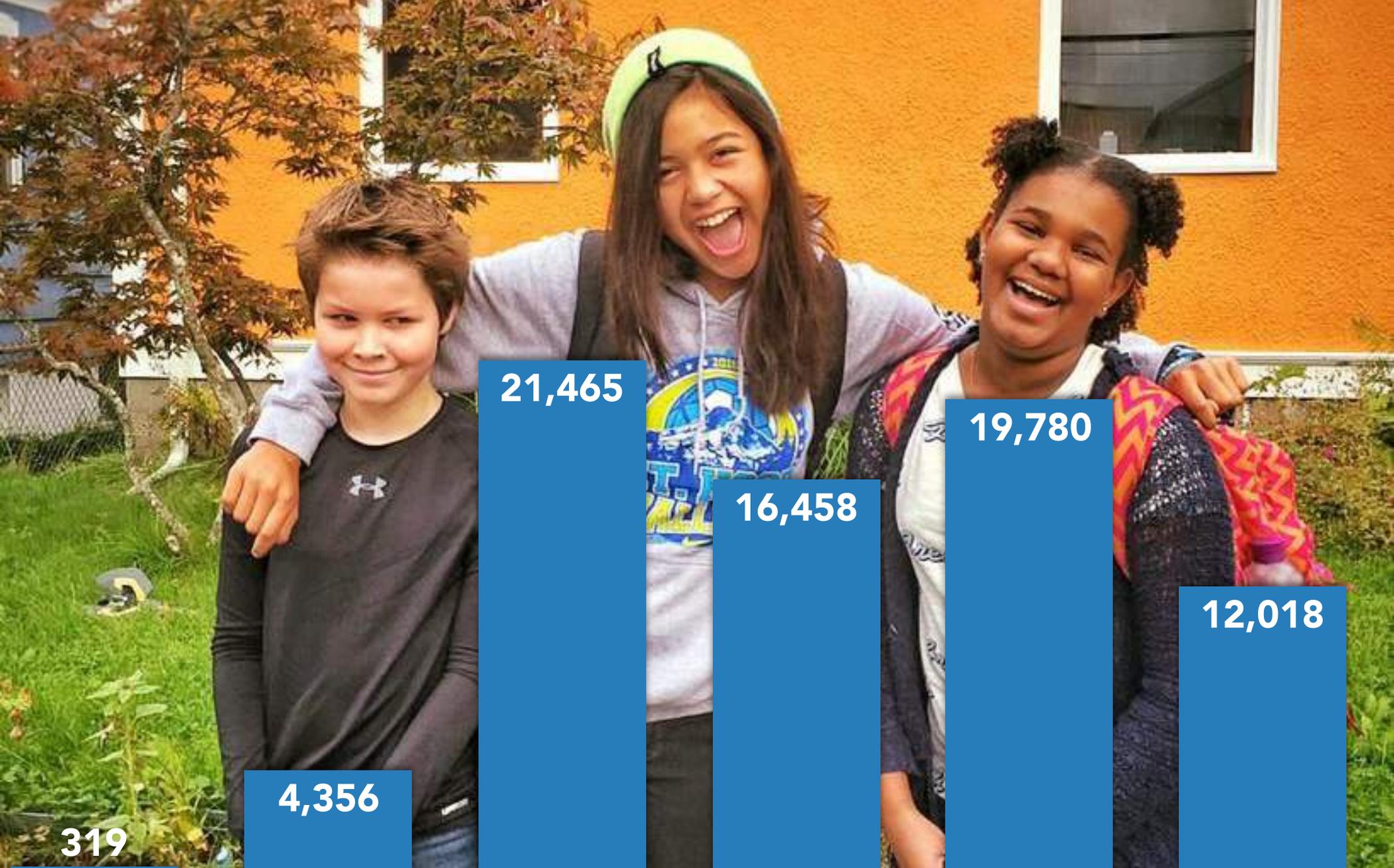
DOWN -2%



Demographics 73,812 People

-1,500 people -2%





319

4,356

21,465

16,458

19,780

12,018

Greatest
Generation
1901 - 1924

Silent
Generation
1925 - 1943

Baby
Boomers
1944 - 1964

Generation
X
1965 - 1981

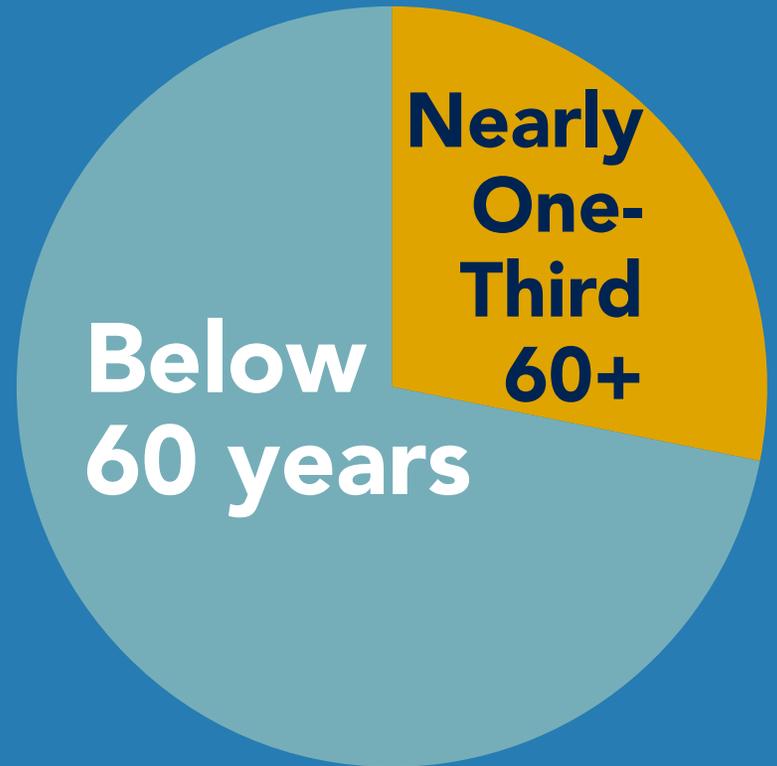
Millennial
Gen Y
1982 - 2002

Generation
Z
2003 - now



We are aging

SE Adults

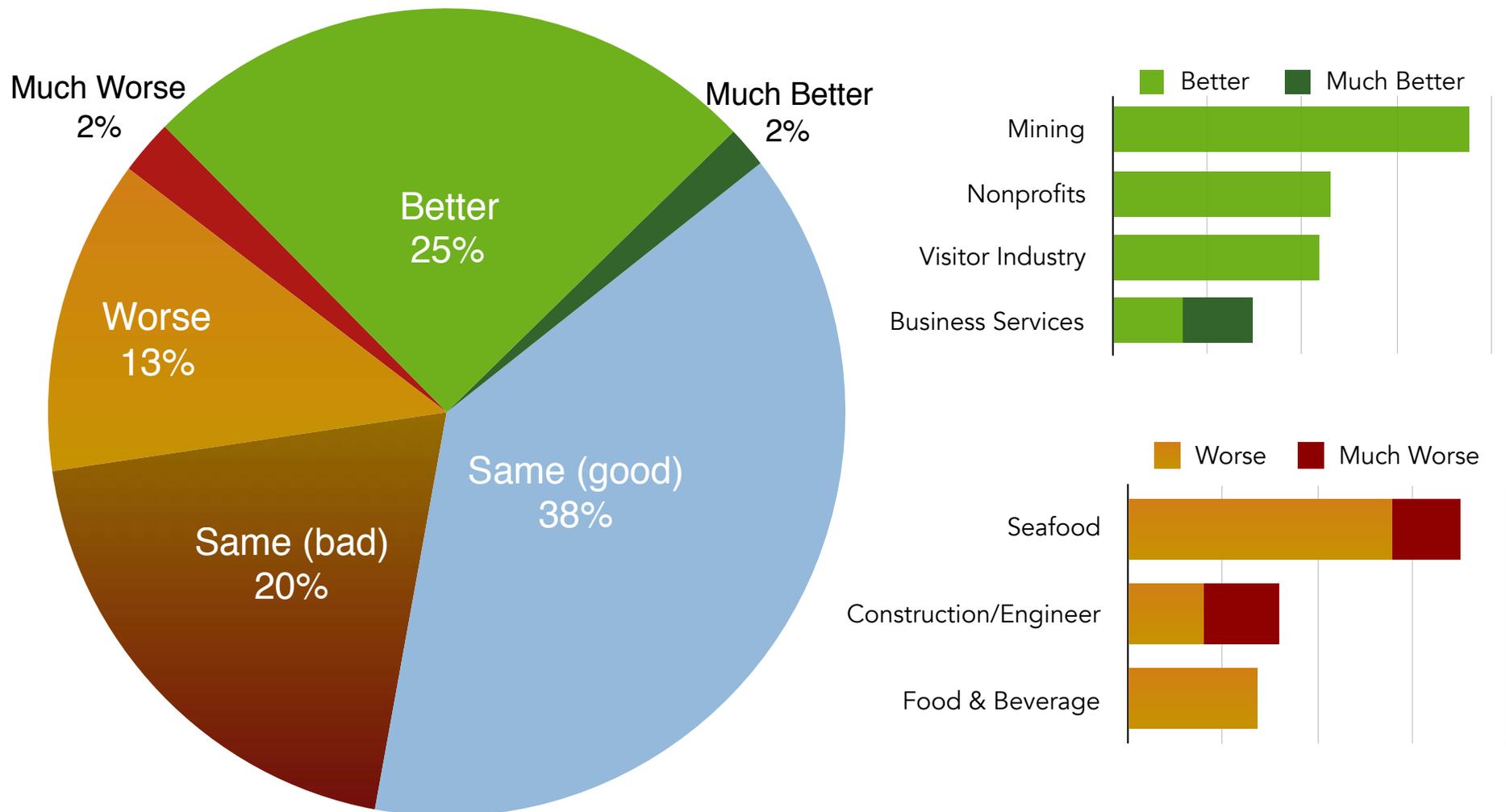


Those 65+ increased by 10% in last two years

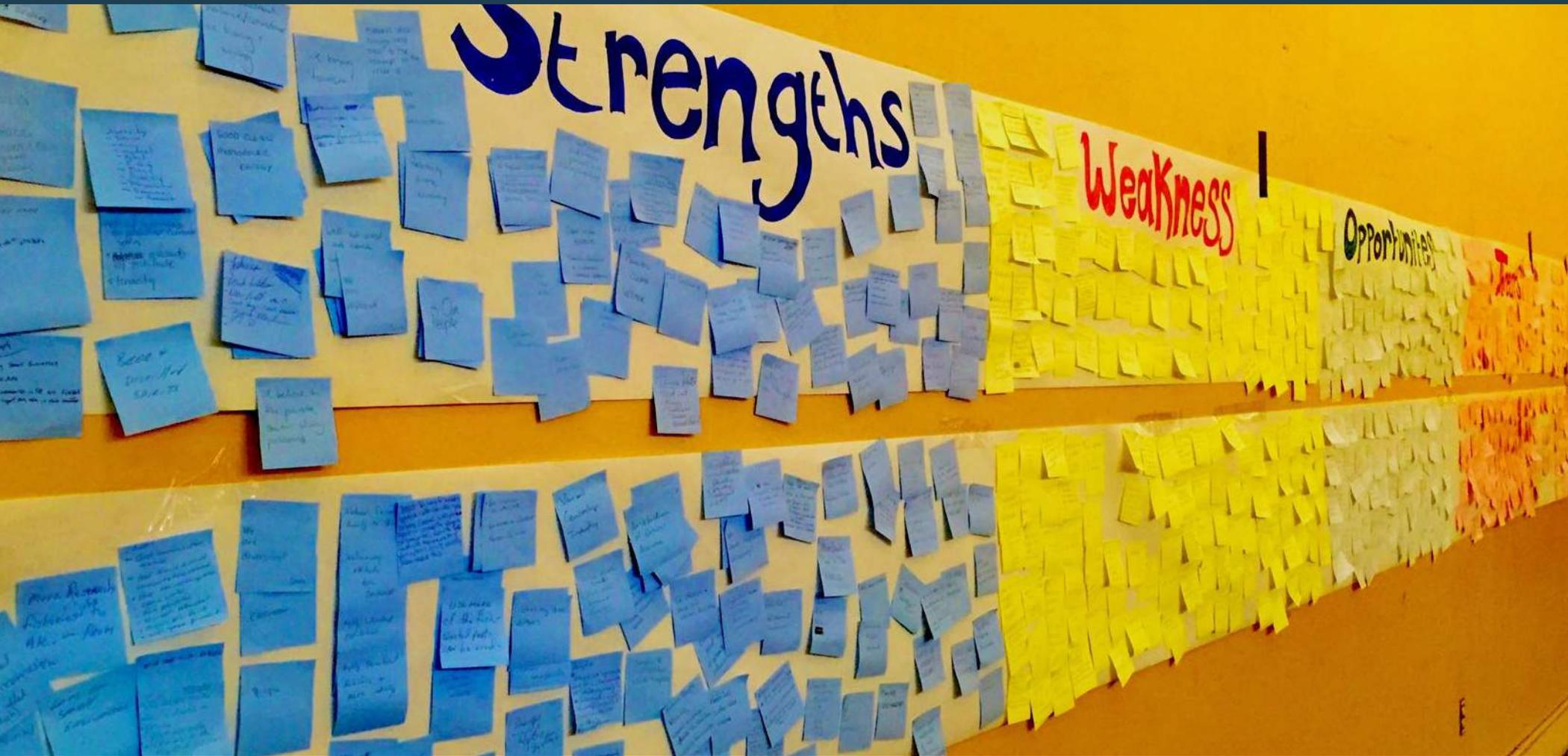
41 % of Southeast Alaskan adults will be over the age of 55 by 2020

Annual Business Confidence

“What is the economic outlook for your business or industry over the next year (compared to the previous year)?”



SWOT Analysis

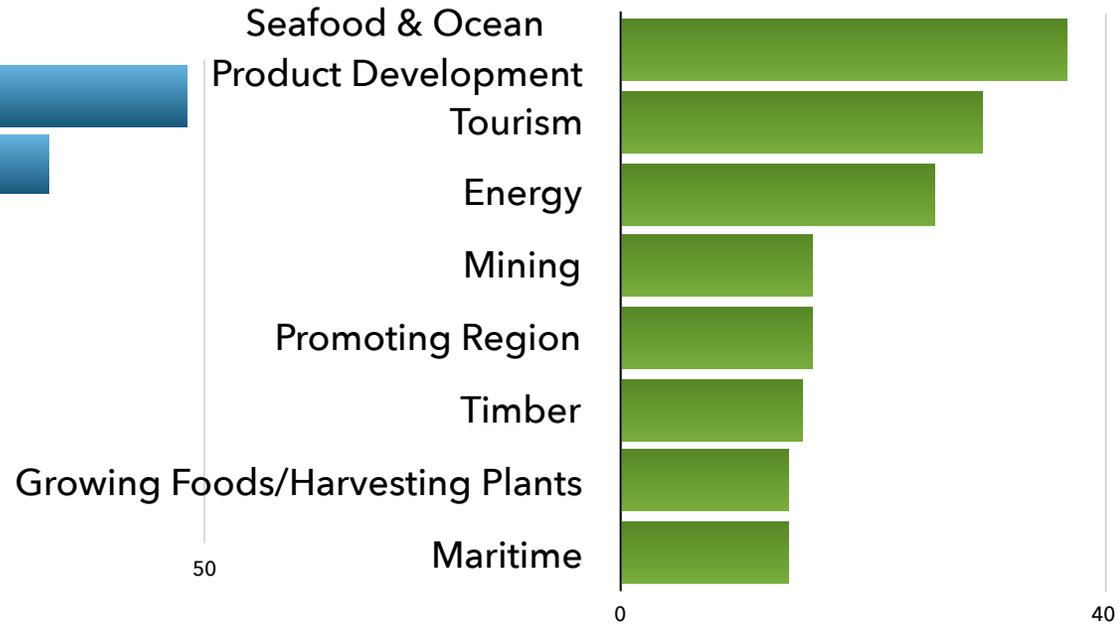


1,300 hand written comments

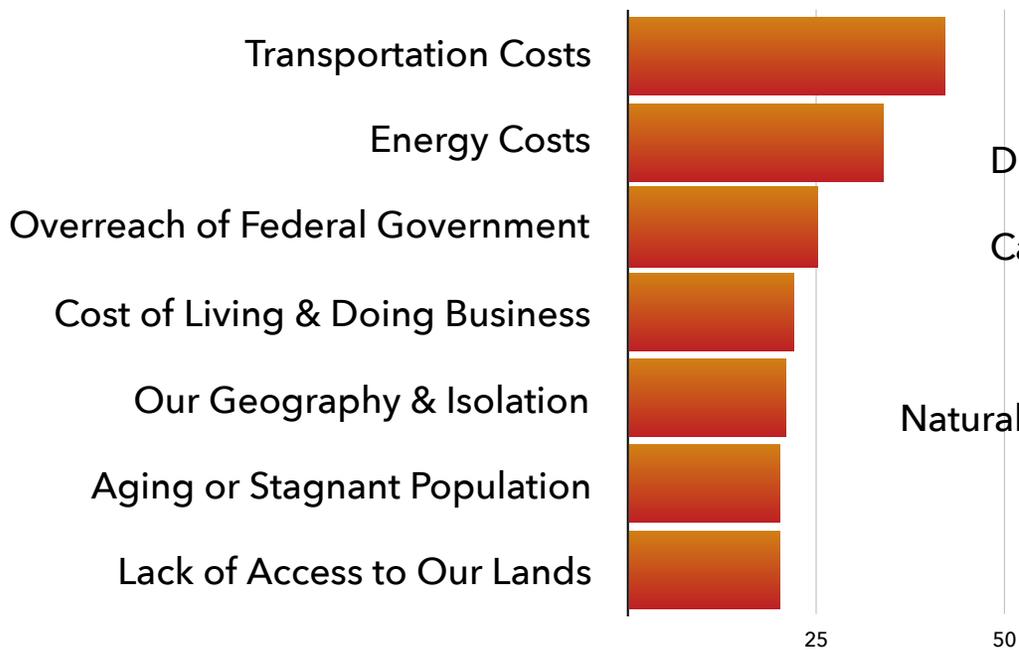
Strengths



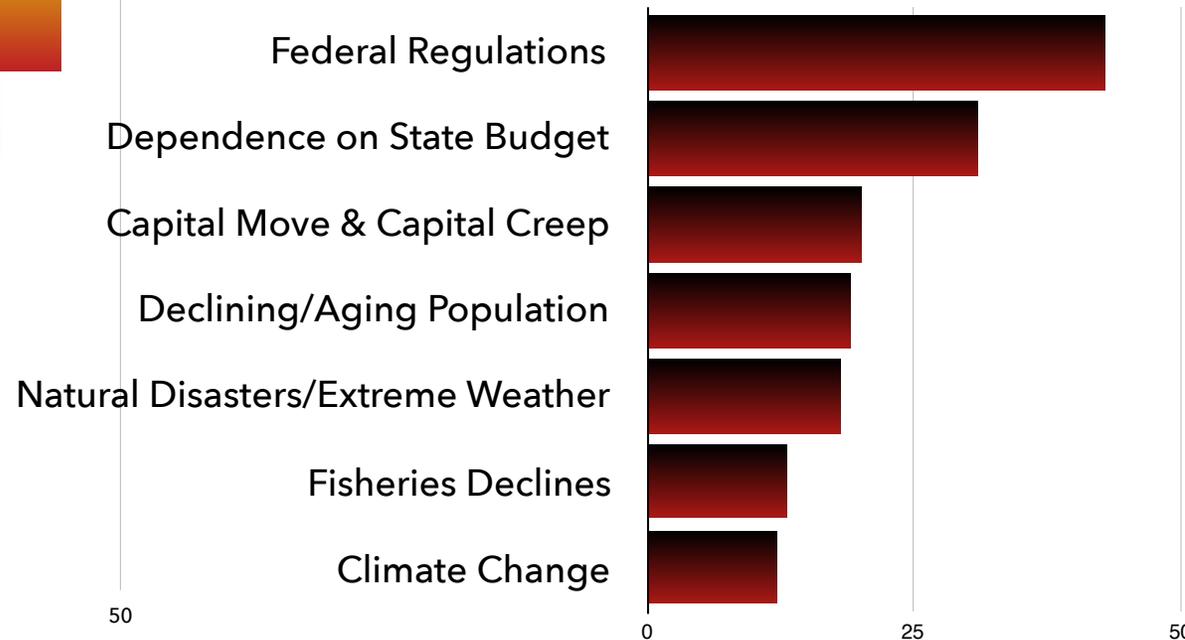
Opportunities



Weaknesses



Threats



PLANNING PROCESS

- **EDA Driven Process**
- **One year**
- **27 workshops and strategic planning meetings**
- **400+ participants**
- **100s of ideas for economic initiatives**

Southeast Alaska 2020 Economic Plan

Southeast Conference's Comprehensive
Economic Development Strategy
2016-2020



May 2016

Southeast Alaska 5 Year Plan

Promote strong economies, healthy communities, and a quality environment in Southeast Alaska.

Transportation



Minimize Impacts of Budget Cuts to AMHS and Develop Sustainable Operational Model.
Road Development.
Move Freight to and from Markets More Efficiently.
Ensure the Stability of Regional Transportation Services Outside of AMHS.

Energy



Work with Federal and State Government to Promote Regional Energy Projects.
Diesel Displacement.
Support Community Efforts to Create Sustainable Power Systems That Provide Affordable/Renewable Energy.
Complete Regional Hydrosite Evaluation for Southeast Alaska.

Maritime Maritime Industrial Support



Maritime Industrial Support Sector Talent Pipeline: Maritime Workforce Development Plan.
Increase Access to Capital for the Regional Maritime Industrial Support Sector.
Harbor Improvements.
Examine Arctic Exploration Opportunities That the Region as a Whole Can Provide.

Seafood Industry



Mariculture Development.
Full Utilization and Ocean Product Development.
Increase Energy Efficiency and Reduce Energy Costs.
Regional Seafood Processing.
Seafood Markets.
Sea Otter Utilization and Sustainable Shellfish.
Maintain Stable Regulatory Regime.

Visitor Industry



Market Southeast Alaska to Attract More Visitors.
Improve Access to Public Lands.
Increase Flexibility in Terms of Permit Use.
Increase Yacht and Small Cruise Ship Visitations.
Improve Communications Infrastructure.
Advocate for Adequate Funding to Maintain Existing Recreational Infrastructure.

Timber Industry



Provide an Adequate, Economic and Dependable Supply of Timber from the Tongass National Forest to Regional Timber Operators.
Stabilize the Regional Timber Industry.
Work With USFS to Direct Federal Contracts Toward Locally-Owned Businesses.
Support Small Scale Manufacturing of Wood Products in Southeast Alaska.
Continue Old Growth Harvests Until Young Growth Supply is Adequate.
Community-Based Workforce Development.
Update Young Growth Inventory.

Other Objectives



Housing: Support Housing Development.
Food Security: Increase Production, Accessibility, and Demand of Local Foods.
Communications: Improved Access to Telemedicine in Southeast Alaska.
Marketing: Market Southeast Alaska as a Region.
Solid Waste: Regional Solid Waste Disposal.
Arts: Increase Recognition of Southeast Alaska's Thriving Arts Economy.
Mining: Minerals & Mining Workforce Development.
Attract Research Jobs.
Research: Attract Science and Research Jobs to Southeast Alaska.
Cultural Wellness: Support Development of Activities and Infrastructure That Promote Cultural Wellness.



Marine Highway Reform Project

Maritime Workforce Development

Diesel Displacement

7

Priority Objectives

Alaska Mariculture Initiative

Secure Adequate Timber Supply

Full Seafood Resource Utilization

Market Southeast Alaska to Visitors



2020 Plan Priority Objective #1:

Minimize Impacts of Budget Cuts to AMHS and Develop Sustainable Operational Model

STEP I: The "AMHS Reform Project"

Phase I: Mission, goals and governance recommendations.

Completion December 2016

Phase II: Twenty-five Year Ferry System Operating Plan.

January 2017 through December 2017

STEP II: AMHS Value Outreach, STEP III: Address Decreased State Funding Impacts

Ongoing through 2020



Breakout 2 Instructions

[Breakout Discussion 2, Group 1 Guide and Notes](#)

Breakout Goals:

- 1) To get participants thinking about specific ways they can infuse economic analysis into their transportation planning, project selection, and performance measurement.

Don't forget to identify yourselves when speaking.

Discussion Topic:

How can you include economic development analysis, data, or discussion in your:

- Long range transportation plan
 - Background/trends section
 - Transportation network description
 - Regional vision, goals, and strategies
 - Project selection criteria
 - Performance measurement
- TIP/STIP
- Other transportation plans/studies
 - Freight
 - Corridor
 - Safety
 - Project/scenario
 - Other

Be as specific as you can. Think about specific pieces of economic information, data, and analysis that would add value to your plans and increase their impact. If you have ideas that you don't know how to measure or quantify, include those too.

- When breakouts launch, you will move automatically to your group, unless you're on the phone
- Phone users may need to call back in (with Audio PIN) or have GoToTraining call you
- You will have audio and use of a Google Doc for jotting down key points
- Use webcams if you'd like
- 20 minutes, timer will start at T-5



Thank you!

- Materials available through GoToTraining and email
- Evaluation
- Virtual Peer Exchange #2: Engaging Business and Economic Development Partners in the Transportation Planning Process
 - Coming this summer—watch for information!
- Questions or suggestions? Contact megan.e.mcconville@gmail.com or ckissel@nado.org